



## City and County of Swansea

### Notice of Meeting

You are invited to attend a Meeting of the



## Swansea Public Services Board - Partnership Group

**At:** Committee Room 3A - Guildhall, Swansea

**On:** Tuesday, 16 January 2018

**Time:** 12.30 pm

**Chair:** Councillor Rob Stewart

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### Agenda

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- 1 **Welcome and Apologies for Absence.**
- 2 **Disclosures of Personal & Prejudicial Interest.**  
[www.swansea.gov.uk/disclosuresofinterests](http://www.swansea.gov.uk/disclosuresofinterests)
- 3 **Public Question Time.**
- 4 **Minutes.** 1 - 8  
To approve and sign the Minutes of the previous meeting(s) as a correct record.
- 5 **Wellbeing Plan Update.** 9
- 6 **Agreeing the Post Consultation Timeline.** 10 - 11
- 7 **Ensuring Coherence of Swansea's Well-being Plan with the Goals and Ways of Working.** 12 - 19
- 8 **For Information:** 20 - 69
  - Minutes of Core Group meeting on 14 December 2017;
  - Update from Commissioners Office in relation to PSB (letter dated 14 December 2017);
  - Final version of letter to Future Generations Commissioner;
  - Update on Natural Resources Wales Funding 2018;

- The Welsh Government recently published a **Well-being of Wales 2016-17 Report** which provides an update on the progress being made in Wales to date on achieving the Well-being Goals. The Report and supporting resources can be found here: <http://gov.wales/statistics-and-research/well-being-wales/?lang=en>
- The Future Generations commissioner have recently published her **2016 – 17 Report**. A link to the report along with information on the Commissioners Plans for the next 12 months can be found here. <https://futuregenerations.wales/documents/annual-report-2016-2017/>
- In light of the Wellbeing Plan being finalised and with impending conversations on regional working arrangements, the Core Group had a brief discussion on other potential governance models for Swansea Public Service Board. A process is being planned to review and consider potential alternative options for carrying out the business of the Board.

**Next Meeting:** Tuesday, 20 March 2018 at 12.30 pm

*Huw Evans*

**Huw Evans**  
**Head of Democratic Services**  
**Tuesday, 9 January 2018**

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**Contact: Democratic Services - Tel (01792) 636923**

## Swansea Public Services Board – Membership 2017/18

### Statutory Members (Core Group and Partnership Group)

Councillor Rob Stewart ( <b>Chair</b> ) - <i>Leader of the City &amp; County of Swansea (CCS)</i>
Andrew Davies ( <b>Vice Chair</b> ) – <i>ABMU LHB</i>
Councillor Jan Curtice - <i>Mid and West Fire and Rescue Service</i>
Phil Roberts - <i>Chief Executive, City &amp; County of Swansea</i>

#### *Designated Representatives:*

Sian Harrop-Griffiths, Chief Officer – <i>ABMU LHB</i>
Roger Thomas, Assistant Chief Fire Officer - <i>Mid &amp; West Wales Fire &amp; Rescue Service</i>
Martyn Evans, Chief Executive – <i>Natural Resources Wales</i>

### Invited Participants (Core Group and Partnership Group)

Vacancy – <i>Welsh Government</i>
Martin Jones - <i>Chief Superintendent, South Wales Police</i>
Amanda Carr - <i>Swansea Council for Voluntary Service</i>
Alun Michael – <i>Police and Crime Commissioner</i>
Chris Sivers - <i>Safer Swansea Partnership</i>
Bonnie Navarra - <i>Police and Crime Commissioner South Wales Police (designated representative)</i>

### Invited Participants (Partnership Group)

Clive Lloyd - <i>Deputy Leader of the City &amp; County of Swansea, CCS</i>
Mark Child - <i>Cabinet Member for Health and Wellbeing, CCS</i>
Andrea Lewis - <i>Cabinet Member for Housing, Energy &amp; Building Services, CCS</i>
Jen Raynor - <i>Cabinet Member for Children, Education and Life-Long Learning, CCS</i>
June Burtonshaw / Mary Sherwood - <i>Cabinet Member for Future Generations, CCS</i>
Erika Kirchner – <i>Chair of Transformation and Future Council Policy Development and Delivery Committee, CCS</i>
Eirian Evans - <i>National Probation Service</i>
David Bebb - <i>Wales Community Rehabilitation Company</i>
Sandra Husbands, <i>Director of Public Health, Public Health Wales</i>
Hilary Dover - <i>Planning Group</i>
Raymond Ciborowski - <i>Swansea University</i>
Anna Jones - <i>University of Wales Trinity Saint David</i>
Mark Jones - <i>Gower College Swansea</i>
Helen Matthews - <i>Job Centre Plus</i>
Hywel Evans - <i>Regional Business Forum</i>
Keith Baker - <i>Swansea Economic Regeneration Partnership</i>
Philip McDonnell - <i>Swansea Environmental Forum</i>
Mike Phillips - <i>Research Group</i>
To be confirmed - <i>DVLA</i>
To be confirmed - <i>Swansea Learning Partnership</i>



**City and County of Swansea**

## **Minutes of the Swansea Public Services Board - Partnership Group**

**Committee Room 3A, Guildhall, Swansea**

**Tuesday, 21 November 2017 at 12.30 pm**

**Present:** Councillor R C Stewart (Chair) Presided

Chief Inspector Mark Brier, South Wales Police  
Councillor Mark Child, Cabinet Member for Health & Wellbeing, Swansea Council  
Raymond Ciborowski, Swansea University  
Councillor Jan Curtice, Mid & West Wales Fire & Rescue Service  
Andrew Davies, ABMU LHB  
Hilary Dover, Planning Group  
Hywel Evans, Regional Business Forum  
Jonathan Field, Department for Work & Pensions (DWP)  
Sian Harrop-Griffiths, ABMU LHB  
Sandra Husbands, Public Health Wales  
Anna Jones, University of Wales Trinity St. David's  
Erika Kirchner, Chair of Transformation & Future Council Policy Development & Delivery Committee, Swansea Council  
Clive Lloyd, Deputy Leader, Swansea Council  
Huwel Manley, Natural Resources Wales  
Philip McDonnell, Swansea Environmental Forum  
Sharon Miller, ABMU LHB  
Bonnie Navarra, South Wales Police Crime Commissioners Office  
Jennifer Raynor, Cabinet Member for Children, Education & Lifelong Learning, Swansea Council  
Mary Sherwood, Cabinet Member for Future Generations, Swansea Council  
Chris Sivers, Director of People, Swansea Council  
Gail Smith, Mid & West Wales Fire & Rescue Service  
Roger Thomas, Mid & West Wales Fire & Rescue Service

### **Also Present:**

Leanne A'Hern, Swansea Public Services Board Support Officer, Swansea Council  
Sian Bingham, Early Years & Family Support Manager, Swansea Council  
Penny Gruffydd, Sustainable Policy Officer, Swansea Council  
Allison Lowe, Democratic Services Officer, Swansea Council  
Rachel Moxey, Head of Poverty & Prevention, Swansea Council  
Jo Portwood, Strategy & Policy Officer, Swansea Council

### **Apologies for Absence**

June Burtonshaw, Cabinet Member for Future Generations, Swansea Council  
Eirian Evans, National Probation Service  
Martyn Evans, Natural Resources Wales  
Martin Jones, South Wales Police

Andrea Lewis, Cabinet Member for Housing, Energy & Building Services, Swansea Council  
Helen Matthews, Job Centre Plus  
Mike Phillips, Research Group  
Carys Wynne-Morgan, Arts Council of Wales

**19 Disclosures of Personal & Prejudicial Interest.**

No interests were declared.

**20 Minutes.**

**Agreed** that the Minutes of the Swansea Public Services Board Partnership Group Meeting held on 19 September 2017 be approved as a correct record.

**21 Public Questions.**

There were no public questions.

**22 Update on the Progress of the Well-Being Plan & Previous PSB Priorities 2016/17.**

Chris Sivers reported that the draft Well-being Plan had been completed, translated and circulated for consultation, which commenced on 21 November and would run until 13 February 2018. The Members were asked to consult with their networks, other relevant organisations and stakeholders. During this time work would continue with the Planning Group and Core Group to shape the actions in more detail. They would then test the Plan against the Goals and Ways of Working at the next Partnership meeting in January 2018. The draft Plan would then be finalised and agreed in March with individual organisation sign off in April and publication in May 2018.

Due to time restraints at the meeting, the following tasks would now be considered by the PSB Planning Group:

- Wellbeing Assessment;
- Driver diagrams in the draft plan;
- Outcomes of the existing priorities;
- Existing draft steps;
- Each organisation's potential contribution;
- Identify relevant actions in a matrix document.

**Agreed** that partners submit any ideas / comments on the draft Wellbeing Plan to Chris Sivers.

The sponsors provided verbal updates on the PSB Priority Projects:

**City Centre / Economic Development**

Phil Roberts & Rob Stewart reported on:

City Centre - Progress on the Arena site going well. The planning application would be going to Planning Committee in December. Progress with the Kingsway – a temporary roundabout had been re-introduced at the YMCA end. Post-Christmas more fundamental changes would commence including returning Mansel Street / Walter Road to 2 way traffic. These changes would result in 3 separate access routes to the City Centre. Works were continuing on the 5 case business model.

City of Culture – recently hosted the Panel visit. Thanks to all the colleagues/partners involved for all their hard work. Attended a reception at the House of Commons hosted by MP's and a team of 3 representatives from Swansea would be attending Hull on 6/7 December. The result would be announced on 8 December 2017 – it would be a real ambition of change for the City of Swansea.

Tidal Lagoon – the giant signed postcard had been delivered to the Wales Office whilst enroute to Downing Street where the petition had been handed in to support the Tidal Lagoon. A myth buster paper was scheduled to go to all MP's outlining that tidal was cheaper than nuclear and off-shore wind. Huwel Manley stated there were other constraints that were still to be considered including construction, licensing of the construction process and that the final science was still yet to be proven.

City Deal – in the process of finalising the legal agreement. Working on 5 case business model in liaison with the UK Government. Site investigation works in progress.

City Centre Wellness Centre – Sharon Miller, Head of Primary Care, ABMU Health Board provided a presentation on the proposed Wellness Centre. The PSB had sponsored the development of a feasibility study, which had been carried out by IBI Group under the regeneration priority.

She outlined the reasons why the centre was required:

- Low numbers of people living and working in the central area:
  - Declining footfall (26%);
  - Significant health inequalities;
  - High disease burden;
  - Planned growth in population – students, Local Development Plan, Asylum Seekers;
  - Healthcare workforce sustainability issues;
  - Outdated unsuitable premises.

Initially, 7 sites were identified which had been narrowed down to 3, however IBI Group had identified the Waterfront site as the potential site for the new Centre. It had the potential for a 10,000 square metre building, resulting in:

- A modern world class accessible health and wellbeing facility;
- Co-location of a very wide range of community health services, multiple GP practices – podiatry, dental services, speech & language, sexual health services, INR monitoring, integrated health & social care teams;

- Wellbeing services – co-location with library, mental wellbeing services, multi-functional space, 3<sup>rd</sup> sector innovation hub;
- Added value – ILS (medical research and innovation), talent bank, GP training academy;
- Digital Communities Wales;
- And many other options.

The benefits of the Centre identified as:

- Well paid knowledge, economy jobs;
- Urban employment;
- Address sustainability – assist recruitment and retention;
- Increased range of community based services – care closer to home;
- Accessible modern facilities – address inverse care law;
- Reduction in health inequalities;
- Accelerate action of social determinants, eg digital inclusion;
- Better integration of health and wellbeing services and agendas.

It was now up to the Partners to decide their level of commitment, with one lead partner required to take forward the 10/12 key stakeholders.

The scoring criteria used to make the decision on the location of the Centre was discussed together with the fact that a more central location was preferred in relation to accessibility for the users and closer transport links.

### **Domestic Abuse**

Rachel Moxey, Head of Poverty & Prevention, CCS outlined the workstream aims which were to:

- Acknowledge and respond to the complex needs of individuals due to chaotic lifestyles – focus on promoting engagement;
- People with Key 3 issues to access appropriate / timely support;
- Reduce repeat referrals;
- Multi-agency response to integrated interventions, care and support;
- Effective information sharing / promote multi-agency working;
- Avoid duplication

The outcomes so far had resulted in a multi-agency Key 3 Steering Group being established to facilitate and steer a coordinated response, an Information Sharing Protocol had been agreed and engagement had taken place with 30 individuals facing Key 3 issues to tack experience and gain feedback. A referral pathway to provision process had been delivered and agreed. A multi-agency training /awareness raising session for 134 members of staff and joint multi-agency drop-in sessions had been established as an effective way of engaging hard to reach individuals.

Further actions would continue with the Key 3 Project to further:

- Embed multi-agency partnership working;
- Roll out the training package alongside the 'Ask and Act DA Training' in partnership with ABMU;
- Implement the pathway to provision from across multi-agencies to avoid duplication;
- Widen partnership working to ensure right support at the right time by the most appropriate agency;
- Widen scope to work with perpetrators and victims;
- Further built evidence base of need to inform future commissioning.

**Agreed** that the Information Sharing Protocol would be circulated to Members.

### **Independence of Older People**

Ageing Well – Rachel Moxey provided an update in relation to the aims of working towards a Dementia-Friendly Community by developing an *Age Friendly City Centre* utilising 'Making Every Contact Count' across key partners, expansion of LAC supporting vulnerable people and awareness of existing Falls Prevention work.

To date all core members had been recognised as Dementia Friendly. 7500 public sector staff had been trained as Dementia Friends. 'Making Every Contact Count' scope had been agreed ready for roll out. Work with OPERAT would feed into City Centre development. There would be expansion of the Local Area Co-ordinators with a view to expanding awareness of falls prevention – a key theme in 'Making Every Contact Count' followed by increased engagement and involvement.

Further actions identified as follows:

- Map how we involve citizens and agree standards of participation across public sector;
- Collaborative approaches to the health and well-being of public sector work force;
- Help communities to increase volunteering and mentoring initiative;
- Joint, clear and constant messages about living and ageing well;
- Roll out 'Make Every Contact Count' across PSB;
- Increase coordinated support for employment and learning at all stages in people's lives.

How the 5 ways of working would be reflected in the actions outlined above and good practice models were discussed. It was confirmed that they would be incorporated into the Commissioning Report.

### **Good Start in Life**

Sian Bingham, Early Years & Family Support Manager, CCS provided an update on 'Best Start Swansea'.



She outlined the principles, the universal approach via key messages, marketing and a publicity campaign in order to achieve buy in, attitudinal change, access to information as it is everybody's business.

The progress to date was highlighted which included social media engagement, workforce awareness sessions delivered to 29 separate agencies, 630 staff engaged from various organisations including Local Authority, Health, Third Sector, Fire Service.

There had been two key projects:

1. Jig-so – a multi-disciplinary & multi-agency integrated team of Midwives, NNEBs and Parenting and Language Development practitioners for 1<sup>st</sup> time parents under 25 years old by offering them support to better enable them to meet their child's needs and build resilience factors needed to thrive as a family
2. Penderi Primary Care Early Years Project - a 12 month pilot project funded mainly by the Penderi GP Network to deliver parenting skills and interventions for young parents and their parents through the GP network.

### **23 Response to Future Generations Commissioner's Letter.**

Following a request from the PSB in relation to how they may take steps to meet the draft well-being objections, the Future Generations Commissioner for Wales had provided a 15 page advice letter, which also included a number of recommended actions the PSB may wish to consider.

Chris Sivers sought guidance from the partners on a collective response, centered around the following headings:

- What we believe we currently do well / already do;
- Areas that we found less helpful;
- Elements we found particularly helpful / useful.

Members felt that the response to the Commissioner should be robust and highlight the fact that work in relation to many of the recommendations in the letter were already being carried out by the Partners.

**Agreed** that Chris Sivers draft a response letter based on the above headings and circulate to the Board Members for comments prior to sending to the Future Generations Commissioner.

### **24 Human Rights City.**

Chris Sivers provided a briefing note in response to the Chair's request for more information about what a Human Rights City is, drawing on the experience of the City of York, and what the potential might be for Swansea to adopt a similar approach in its work.

The briefing note outlined the various definitions, who was involved, what they do and the considerations for Swansea.

Initial contact had already been made with the York Human Rights City with a proposal that they present to a future meeting of the Swansea Public Services Board.

**Agreed** that York Human Rights City be invited to present to a future meeting of the Swansea Public Services Board.

**Andrew Davies (Vice Chair) Presided**

**25 Involvement Strategy.**

Jo Portwood outlined the Swansea Public Service Board's approach to involvement (engagement and consultation) following the publication of its well-being plan.

The approach builds upon the engagement and consultation work undertaken prior to the development of the plan and the draft objectives during the stakeholder workshops run by Alan Netherwood (Netherwood Sustainable Futures) commissions by the PSB in June and July 2017.

**Agreed** that:

- 1) The definitions and the use of such concepts – involvement, consultation, engagement and participation – outlined in the paper, for the purpose of the well-being plan;
- 2) The standards as the PSB's standards on consultation, for the purposes of the plan;
- 3) The draft action plan and its content as a working plan for involvement activities, with delegated authority given to the planning group to approve the finer details.
- 4) Partnership Members place a link to the survey and the well-being plan on the home page of their websites/or other relevant platform (as agreed by the Planning Group 10 October 2017), send representatives to the training day on consultation (planned for Monday, 11 December), use their own forums and networks to consult on the plan (materials and resources will be available at the training day and on the PSB website), provide information about planned consultation events and the results of any consultation to ensure that the PSB has an overview of all involvement activity.

**26 For Information Reports.**

**Agreed** that the following 'for information' reports be noted:

- Well-Being in Wales: Planning today for a better tomorrow;
- Community Transport: Delivering well-being for the people of Wales.

**27 Any Other Business.**

Phil McDonnell, Swansea Environmental Forum explained that Swansea University was through to the final stage of the Santander Cycles University Challenge. They would be competing against four other UK universities in a crowdfunding campaign, which, if won, would see them bring a bikeshare scheme to Swansea.

The two winning universities would be those that raise the highest percentage of funds above their initial target and would each receive £100,000 worth of equipment and infrastructure to establish a bikeshare scheme for their community.

He asked all partners to get involved and pledge to help bring this fantastic cycle scheme to Swansea.

Leaflets with further details were available for partners to pick up at the end of the meeting.

The meeting ended at 2.36 pm

**Chair**

## Wellbeing Plan Update

The formal consultation process on the Local Well-Being Plan began on the 21<sup>st</sup> of November and will run for a period of 12 weeks until the 13<sup>th</sup> of February 2018.

The PSB approved an Involvement plan on the 21<sup>st</sup> of November 2018 which outlined a series of consultation activities in relation to the draft Local Well-Being Plan which would be undertaken by the PSB. Each member of the Partnership agreed to promote the draft Local Well-Being plan and the opportunity for consultation by placing a link to the survey on the draft Local Well Being plan on their websites, send a representative(s) to the training day on consultation (scheduled for Monday 11<sup>th</sup> December), use their own forums and networks to consult on the plan and provide information about planned consultation events and the results of any consultation to the PSB to ensure that the PSB will have an overview of all involvement activity.

The training day on consultation in relation to the draft Local Well Being plan was held on the 11<sup>th</sup> December. Participants were given an overview of the development of the plan and the draft objectives and were given the opportunity to share examples of good practice and lessons learnt from previous consultations in order to inform their plans for consultation on the draft well-being plan. Participants were also introduced to a number of methods including questionnaires, focus groups and the use of a digital consultation tool in order to inform their consultation plans. The resources developed for this day are available on Swansea's PSB website, in addition to advice and support from the PSB core team to help partners with any consultation activities. An easy read version of the Plan for screen reading software is being prepared.

All statutory consultees have been invited to comment on the draft Local Well Being Plan, this includes the Future Generations Commissioner, the other three Commissioners, the Welsh Government, Community Councils, Trade Unions and representatives of the Business Community.

The consultation process on the draft Local Well-Being Plan is only part of the conversation in terms of developing the new plan. It builds upon a series of consultation activities in relation to producing the Local Well-Being Assessment and the draft objectives and will acts as a conduit in terms of 'continuing the conversation' and developing the steps to deliver the objectives, implementation, review and evaluation.

### **Actions:**

- ***Partners are asked to send their consultation and engagement schedule of events / plan for consultation to Leanne Ahern. This information will be added to the Involvement Plan to demonstrate the depth and breadth of engagement achieved by the PSB on the draft Plan.***

# Agenda Item 6

## **Agreeing the Post consultation timeline**

The draft Well-being Plan consultation finishes on the 13<sup>th</sup> February 2018. The timescales between the close of the consultation and the publishing of the Plan are very tight (seven weeks). The post consultation phase is broken down into the following activities:

Analysis – All of the feedback provided by the statutory consultees, Partnership members consultation activities and the online survey will need to be collated and analysed. A similar process to the post consultation process for the Assessment of Local Wellbeing is being applied. To help with this process we ask people to provide us with feedback collated as follows:

- 1) comments on the plan,
- 2) the vision,
- 3) the objectives and driver diagrams,
- 4) views on action to achieve the steps (2<sup>nd</sup> drivers) and the how (including good practise / activity already going on), and
- 5) other feedback.

The findings will be collated into a matrix for consideration by the Planning and Research groups. Each comment will be allocated an action.

Redrafting and sign off - Based on the recommendations for the Planning and Research groups the findings from the consultation Plan will be redrafted and presented along with the analysis matrix will be circulated to the Core Group on the 2<sup>nd</sup> March for sign off on the 9<sup>th</sup> March. The Plan will then go to each of the four statutory PSB members for individual organisational sign off. The Plan will be circulated to Partnership Group members after the final version is agreed and prior to publication.

Publishing – The Plan will be published by or on the 4<sup>th</sup> May in English and Welsh along with a report on the findings and analysis from the consultation process.

Due to the tight timescales it is suggested that the PSB Core agree and sign off the final version on the 9<sup>th</sup> March.

A Post Consultation Action log has been provided with the papers outlining the post consultation process.

### **Actions:**

- ***Partners are asked to agree the above process for finalising the Plan***

**Swansea PSB: Local Wellbeing Plan**  
**post consultation time line**

Actions in bold are Milestones

ACTIVITY	START DATE	END DATE	Ownership	NOTES
<b>Consultation closes</b>	13/02/2018	-		
Analysis from consultation	14/02/2018	23/02/2018	JP/PG/SR	
Research and Planning Group review (2 x half day session) of consultation findings	22/02/2018	23/02/2018	JP/PG/SR/LA	Leanne to arrange meetings 9:30 – 12:30
Redraft Plan	26/02/2018	02/03/2018	SR	
Final version of Plan to PSB Core with findings from the Analysis	02/03/3018	-	SR	
<b>PSB Core meeting –</b>	<b>09/03/2018</b>		<b>SR supported by JP/PG/LA</b>	<b>Leanne to arrange meeting Review findings from the analysis and agree and sign off final version</b>
Final amendments to Plan	12/03/2018	13/03/2018	SR/PG	
Consultation Feedback report written	12/03/2018	02/04/2018	SR	
Final version of Plan to statutory organisations for sign off	13/03/2018	-	SR	
Final version of Plan to translation	13/03/2018	-	SR	
Fire and Rescue sign off of Plan	19/03/2018	By 26/04/2018	Fire and Rescue – Roger Thomas	
ABMU sign off of Plan	tbc	By 26/04/2018	ABMU – Sian Harrop-Griffiths	
NRW sign off of Plan	tbc	By 26/04/2018	NRW – Martyn Evans	
Consultation Feedback report sent to translation	02/04/2018	26/04/2018	SR	
Final Plan to PSB Scrutiny	11/04/2018	-	SR/PG	Awaiting date confirmation from Bethan Hopkins
Swansea Council – full Council sign off of Plan	26/04/2018	By 26/04/2018	Chris Sivers	Report needed by – noon 13/04/2018
<b>Plan launched and published 4<sup>th</sup> May with Consultation feedback report</b>	<b>04/05/2018</b>		<b>SR/PG</b>	<b>Launch to be agreed</b>

# Agenda Item 7

## **Ensuring coherence of Swansea's Wellbeing Plan with the goals and ways of working**

(Testing the Driver diagrams against the seven Wellbeing Goals and five Ways of Working)

### **Background**

During the PSB review of the draft Plan prior to the start of the consultation process it was agreed that the steps would be removed and the draft Plan would go out focusing of the Driver Diagrams which identify how actions need to be taken to meet the draft Well-being Objectives.

The Consultation process enables the PSB to test the Objectives and actions to see if they are the right ones for Swansea, and to start to gather information on the 'how' i.e. what Swansea and the PSB need to do to realise the Objectives and therefore improve our well-being. A SMART detailed Action Plan will need to sit under the driver diagrams but does not need to be developed and published with the Plan on the 4<sup>th</sup> May 2018.

As part of the process of ensuring the Objectives and actions are right for Swansea and are suitable for the PSB and the local Wellbeing Plan we do need to consider how they will contribute to the Wellbeing Goals and how they will demonstrate the Sustainability Principle and ways of working.

### **Action for the meeting**

The Partnership are asked to consider how the draft objectives and actions (primary and secondary drivers) align to the seven Wellbeing Goals and the Act's Sustainable Development Principle and achieving the Ways of Working. Any gaps identified should then be discussed and if appropriate alternative or additional actions.

To support the discussion the Partnership may like to consider, in addition to the plan, the work done by the Planning Group and the Core since the 21st November. This work is detailed below in attached Appendix.

## **Appendix**

The Planning Group on 4 December reviewed the Driver Diagrams, the Assessment of Local Wellbeing and draft steps and had an initial discussion about the opportunity for collective action and suitability for delivery by the PSB. This was considered by the Core Group at their meeting 14 December and was added to. The current version taking into account all comments is given below.

**Objective - Live Well, Age Well: To make Swansea a great place to live and age well**  
**Organisation Lead: Swansea Council**

<p style="text-align: center;"><b>Best dealt with by an individual organisation</b></p>	<p style="text-align: center;"><b>Needs PSB collective action</b></p> <ul style="list-style-type: none"> <li>• Develop the skills of our front-facing workforce to ensure a more holistic and asset-based approach</li> <li>• Work across partner members to map out good practise and set a benchmark for how we support our workforce to 'Live Well and Age Well'</li> <li>• Continue and further develop the Making Every Contact Count initiative</li> <li>• Explore innovative options for end of life care</li> <li>• Collective campaigns for partners</li> <li>• Collective communication approach</li> <li>• Collective commitments to mapping             <ul style="list-style-type: none"> <li>• Good practice</li> <li>• Benchmark</li> </ul> </li> </ul>
<p style="text-align: center;"><b>Best dealt with by another partnership (please advise which one)</b></p>	<p style="text-align: center;"><b>Needs better understanding</b></p> <ul style="list-style-type: none"> <li>• Mapping</li> </ul>

**Objective – Early Years: To ensure that children have the best start in life, to be the best they can be**  
**Organisation Lead: ABMU Health Board**

<p style="text-align: center;"><b>Best dealt with by an Individual organisation</b></p> <ul style="list-style-type: none"> <li>• Organisations are ACE aware</li> <li>• Universal screening intervention, speech &amp; language tool</li> <li>• Universal peri-natal mental health approach</li> <li>• Housing standards</li> <li>• Children with additional needs (also Phoenix Programme)</li> </ul>	<p style="text-align: center;"><b>Needs PSB collective action</b></p> <ul style="list-style-type: none"> <li>• UNCRC &amp; Early Years practice</li> <li>• Key parenting messages (PCSO &amp; neighbourhood teams) (inc. health &amp; well-being/speech &amp; language)</li> <li>• Progressive approach to media</li> <li>• Explore innovative options for social prescribing for parenting support</li> <li>• Joint F1000 days plan (assurance &amp; monitoring)             <ul style="list-style-type: none"> <li>- parents are supported</li> <li>- parents lead a healthy lifestyle &amp; natural environment</li> <li>- develop positive attachments parents/ carers</li> </ul> </li> </ul>
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	<ul style="list-style-type: none"> <li>- data &amp; information sharing to be more effective</li> <li>- communication and collaboration between partners</li> </ul>
<p><b>Best dealt with by another partnership (please advise which one)</b></p> <ul style="list-style-type: none"> <li>• Extend pre-birth support initiatives <ul style="list-style-type: none"> <li>○ (existing partnership - Best Start Steering Group review arrangements &amp; governance (med term))</li> </ul> </li> <li>• Support initiatives for parents</li> <li>• Good employment...e.g. SERP/ City Region</li> <li>• Making Every Contact Count (existing Ageing Well partnership) (healthy family relationships)</li> <li>• Homes are safe...DA Steering Group</li> <li>• Mental Health/ Substance misuse (existing partnerships)</li> </ul>	<p><b>Needs better understanding</b></p> <ul style="list-style-type: none"> <li>• Swansea Works Employability Programme</li> </ul>

**Objective - Working with nature: To improve health, enhance biodiversity and reduce our carbon footprint**

**Organisation Lead: Natural Resources Wales**

<p><b>Best dealt with by an Individual organisation</b></p>	<p><b>Needs PSB collective action</b></p> <ul style="list-style-type: none"> <li>• Develop and adopt a green infrastructure strategy for Swansea</li> <li>• Charter/ Pledge approach to endorsement</li> <li>• Urban tree planting</li> <li>• Training and Education needed</li> <li>• Further work to coordinate and sequence organisational plans</li> </ul>
<p><b>Best dealt with by another partnership (please advise which one)</b></p>	<p><b>Needs better understanding</b></p> <ul style="list-style-type: none"> <li>• Mapping</li> <li>• What individual organisations already do and have responsibility for</li> </ul>

**Objective - Building Stronger Communities: To empower communities promoting pride and belonging**

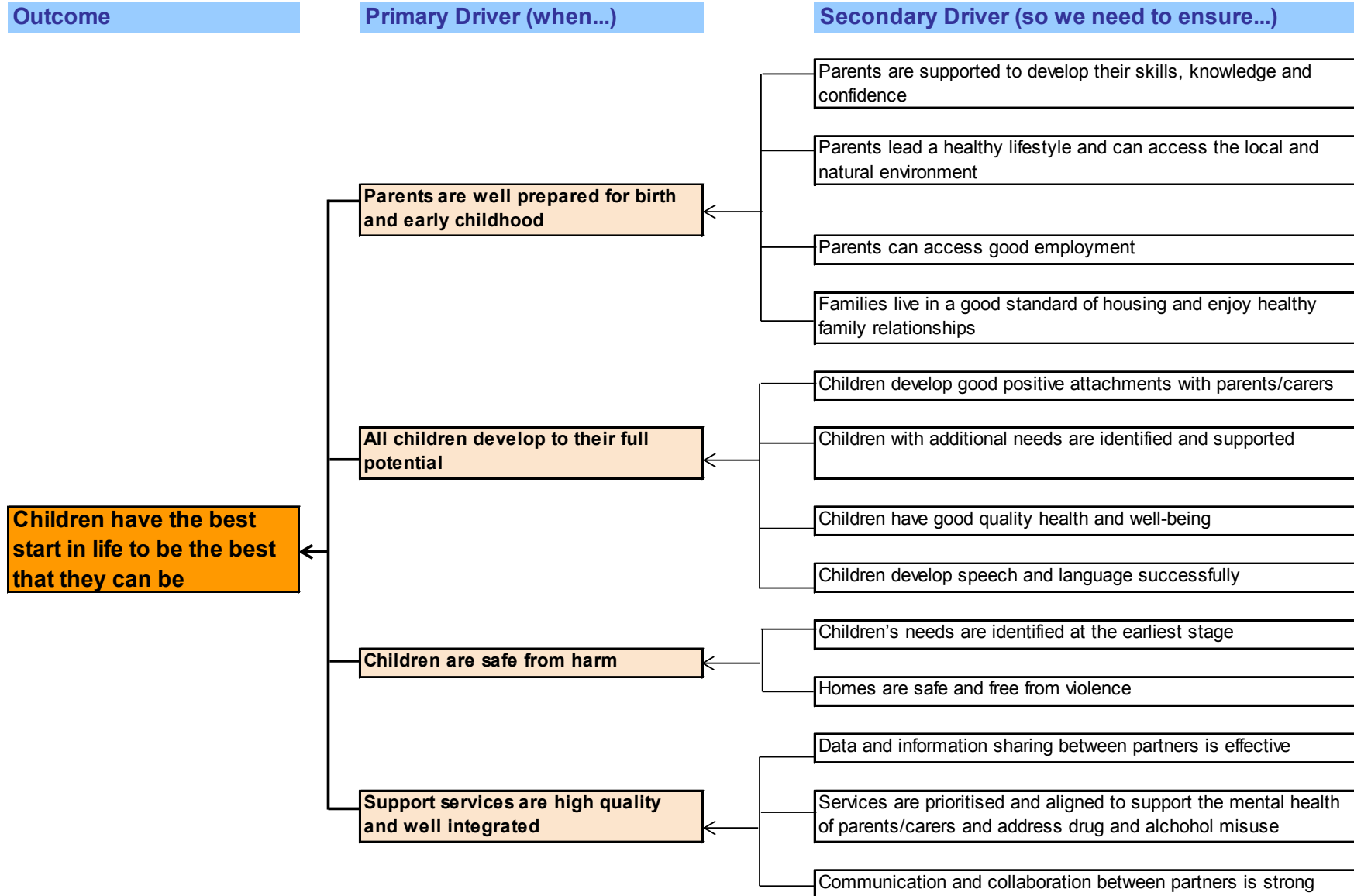
**Organisation Lead: SW Police**

<p><b>Best dealt with by an Individual organisation</b></p>	<p><b>Needs PSB collective action</b></p> <ul style="list-style-type: none"> <li>• Opportunities for collective working</li> <li>• Trust</li> <li>• Common standards for advice and information</li> <li>• Rights and responsibilities of some organisations for advice and information</li> <li>• Clear rules to contribute to partnership</li> </ul>
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	<ul style="list-style-type: none"> <li>• Information sharing</li> <li>• Inter-cultural cities</li> <li>• Measure of health and well being <ul style="list-style-type: none"> <li>○ Outcomes (joint understanding of vulnerable members)</li> </ul> </li> <li>• Aligned service boundaries</li> <li>• Safeguarding of community groups</li> <li>• Raise awareness of positive community action across neighbourhoods.</li> <li>• People &amp; communities have a strong voice in shaping how decisions are taken (communication mapping)</li> </ul>
<p><b>Best dealt with by another partnership (please advise which one)</b></p>	<p><b>Needs better understanding</b></p>

Introduce a cross-cutting action to 'explore options to further align assets and estate management'.

# Children have the best start in life to be the best they can be



# People live and age well

**Outcome**

**Primary Driver (when...)**

**Secondary Driver (so we need to ensure...)**

**People Live Well and Age Well**

**People have the best possible level of health and wellbeing**

**People are as independent as possible and enjoy a good quality of life**

**People are valued, listened to and are able to have a voice, choice and control**

**People feel safe in their home and community**

Key health and wellbeing messages are identified, targeted and promoted

Every citizen has access to health and wellbeing opportunities

Environments that encourage health and wellbeing are created, sustained and protected

People are supported to access information, advice and assistance

Health and social care services work together closely to provide services in the community

People are supported to learn, work and live well

Individuals and communities are supported to be more connected

Advice and support is provided that helps people to help themselves

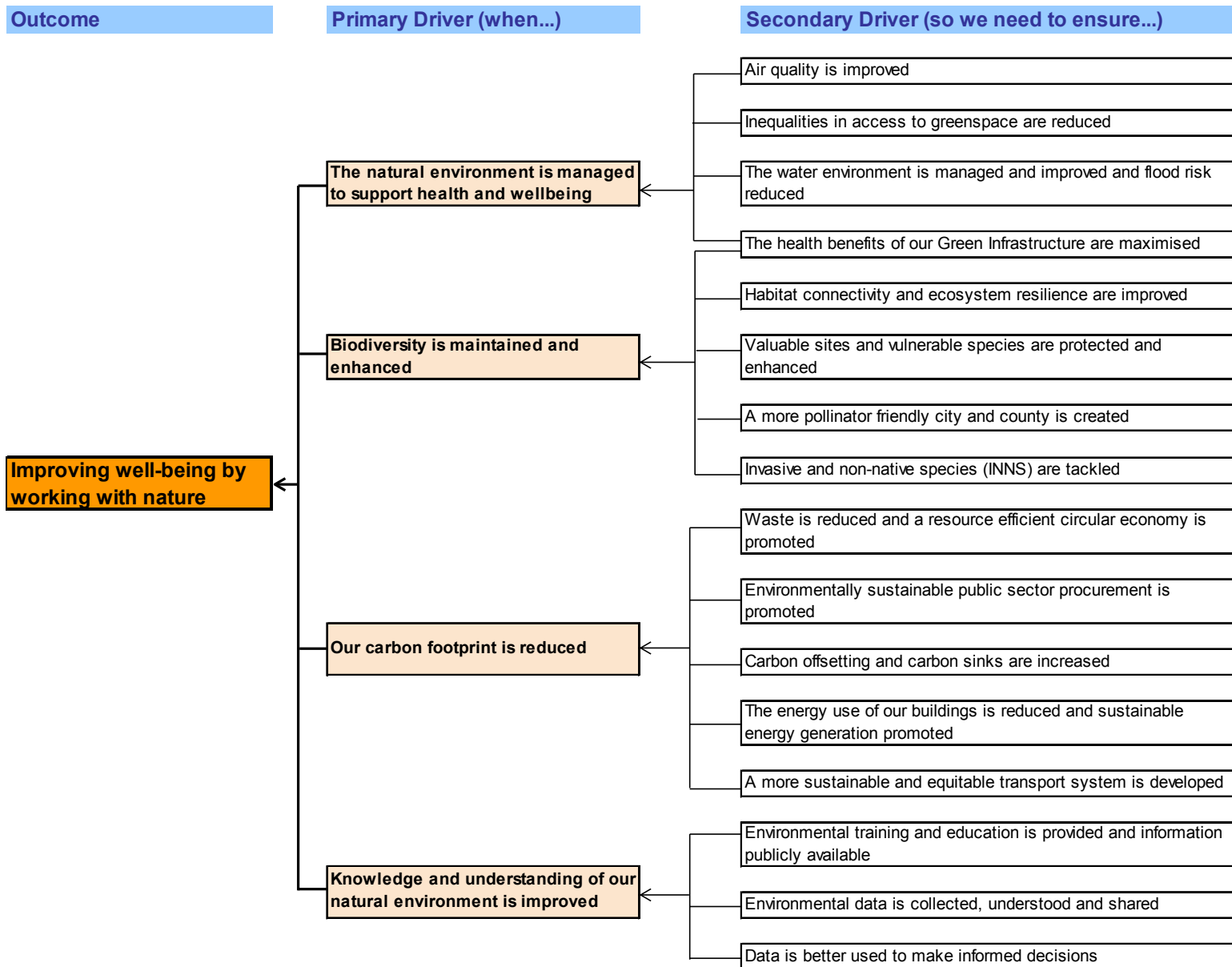
People are able to access care and support in ways that suits them and enables them to support themselves

A human rights based approach is promoted

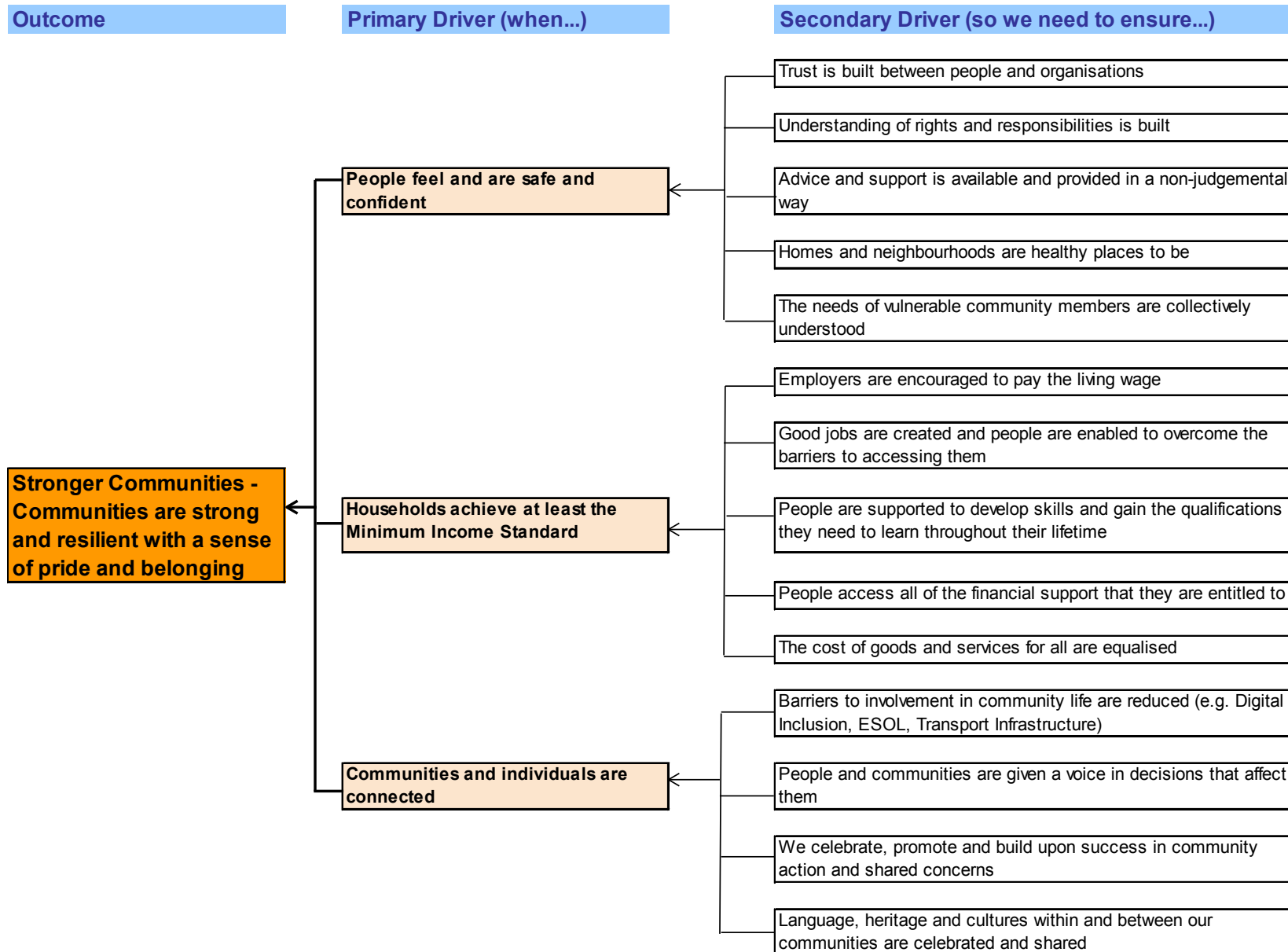
People live in safe and quality homes

Environments that support people to feel safe are created, sustained and protected

## Improving well-being by working with nature



# Stronger communities – communities are strong and resilient with a sense of pride and belonging



# Agenda Item 8



City and County of Swansea

## Minutes of the **Swansea Public Services Board - Core Group**

Cabinet Conference Room - Guildhall, Swansea

Thursday, 14 December 2017 at 3.00 pm

**Present:** Councillor R C Stewart (Chair) Presided

Chief Inspector Mark Brier, South Wales Police  
Councillor J Curtice, Mid & West Wales Fire & Rescue Service  
Andrew Davies, ABMU LHB  
Hilary Dover, Planning Group  
Sian Harrop-Griffiths, AMBU LHB  
Sandra Husbands, Public Health Wales  
Peter Jordan, Natural Resources Wales  
Chris Sivers, Director of People, City & County of Swansea  
Roger Thomas, Mid & West Wales Fire & Rescue  
Craig

**Also Present:**

Leanne Ahern, Swansea Public Services Board Support Officer, Swansea Council  
Samantha Woon, Democratic Services Officer, Swansea Council

**Apologies for Absence:** Amanda Carr, Phil Roberts, Martin Evans.

**6 Disclosures of Personal & Prejudicial Interest.**

In accordance with the Code of Conduct adopted by the City and County of Swansea, no interests were declared.

**7 Agreement of the draft steps.**

The focus of the session was to review the work of the Planning Group. The following issues were raised

Live well Age well:

- Add to the steps the need to 'explore innovative options for more supportive approaches to end of life care'.
- Add to the steps 'develop the Making Every Contact Count initiative'

Best Start in life:

- Add to the steps 'explore innovative options to extend approaches to social prescribing'.

Working with Nature:

- Strengthen the driver diagram including what individual organisations will do.

Introduce a cross-cutting action to 'explore options to further align assets and estate management'.

**Agreed that:**

It was agreed that the following leads would be identified to develop and finalise the steps and oversee future delivery:

1. Lead for Age Well – Swansea Council.
2. Lead for Best Start - ABMU.
3. Lead for Nature – NRW.
4. Lead for Stronger Communities – South Wales Police, with support from SCVS.

**8 Response to Future Generations Commissioner.**

The Chair referred to the response to the Future Generations Commissioner. He stated that he would discuss the comments submitted by Natural Resources Wales directly with Martin Evans.

It was noted that the letter had been further amended and would be circulated to the Partnership Group prior to submission to the Future Generations Commissioner in January 2018.

**Agreed that:**

1. The letter include reference to Swansea Council being the first Local Authority in the UK embed the principles of the UNCRC into the Council's Policy Framework;
2. No further money be spent on creating a new logo; and
3. The Director of People circulates the amended letter to PSB members prior to submission to the Future Generations Commissioner.



## 9 Alternative Models.

The Director of People detailed the Governance Models in Wales; Regional Working; Future Generations Commissioner Feedback and Use of Existing Partnership Groups.

Members discussed the governance structures and the best way forward for operational delivery.

The Chair proposed a structure where the PSB Strategic Group met bi-monthly and was supported by the Operational Group (leads and sub groups).

**Agreed** that further work be undertaken on the proposed structure.

## 10 Discuss Funding Issues re: Consultation.

### Easy Read Documents (Funding Issues)

The Director of People referred to the issues around ensuring that the Wellbeing Plan and associated consultation documents were available in alternative formats in order to ensure the effective engagement of disabled people in the process.

She stated that co-production and public engagement principles advocated early involvement of the public in all stages of the planning processes and public engagement earlier in the year was well received.

It was noted that effective consultation on the Wellbeing Plan required appropriate materials to be available to the public, particularly plain text documents, compatible with screen reader technologies. SCVS had produced a plain text version of their documents which can be screen read by blind and partially sighted people as well as others who used listening technologies. The document was available for all partners to use within their own consultation exercises.

The approximate cost of developing an easy read version was in the region of £3,000. However, there was no provision for this cost within the PSB budget. The deadline for implementation was 1 February 2018.

Members discussed the issues associated with the development of the document and highlighted the challenging financial situations within their respective organisations.

**Agreed** that Partners advise:

1. Whether they had developed consultation documents in alternative formats that could be shared and used by all PSB members;
2. That they are able to support the development of an Easy Read document whether developed in-house by a partner agency or by outsourcing the production and testing of a document; and
3. whether there are other formats that should also be produced.

## **VocalEyes**

The Director of People advised that VocalEyes provided an opportunity to run conversations on the Swansea PSB Local Wellbeing Plan alongside the existing consultation.

There were two phases to the proposal, the first of which had received funding of £5000 and was to be commissioned as a pilot by Natural Resources Wales. However, no decision had been made in respect of funding for the second phase.

Concern was expressed regarding the decision making process and the need to collectively prioritise and agree actions. Additionally, the lack of funding for the second phase was highlighted.

**Agreed** that NRW to clarify whether the pilot can be cancelled in view of the comments from Members.

### **11 Signing off of the Well-being plan.**

The Director of People advised that the Wellbeing Plan required publication by 4 May 2018.

**[Mr A Davies, ABMU, Vice Chair, presided]**

A discussion ensued regarding timescales for approval by all partners, specifically ABMU. Additionally, it was noted that the Council's Scrutiny Programme Committee had requested pre-decision scrutiny consider which will also impacted on the timescales.

**Agreed** that:

1. The Partnership Group would formally sign-off the Plan in January 2018, with the Core Group signing off the final version; and
2. The former One Swansea logo be used for branding purposes.

### **12 For Information Reports:**

**Resolved** that the following Minutes be approved:

1. Minutes of the Core Group on 17 August 2017
2. Minutes of the PSB Partnership Meeting on 21 November 2017.

### **13 Any Other Business.**

The Director of People referred to the from the letter from the Deputy Director, Local Government and Transportation regarding support for PSB's 2018-2019.

It was noted that the package of support available from the Welsh Government was divided into three types – general, targeted and local.

**Agreed** that the Director of People respond expressing an interest for inclusion on behalf of the PSB.

The meeting ended at 4.40 pm

**Chair**



By email

14<sup>th</sup> December 2017.

*Scroll down for English*

## **I Brif Weithredwyr, Arweinwyr a Chadeiryddion Cyrff Cyhoeddus**

Annwyl Gyfaill,

### **Fy mlaenoriaethau polisi**

Mae cwmpas eang Deddf Llesiant Cenedlaethau'r Dyfodol yn darparu'r cyfle i gyflawni'r Gymru a garem. Ond heb ffocws clir i fy ngwaith mae yna berygl na fydd y newidiadau sydd eu hangen yn cael eu gwireddu.

Yn unol ag awydd y Ddeddf i ennyn ymgyfraniad pobl mewn penderfyniadau, yn gynharach eleni cychwynnais sgwrs i gasglu syniadau ar y materion, yr heriau a'r cyfleoedd mawr sy'n wynebu cenedlaethau'r dyfodol. Ymgysylltais â dros 1,300 o bobl, cynrychiolwyr o gyrff cyhoeddus a byrddau gwasanaethau cyhoeddus arbenigwyr polisi yn ogystal â grwpiau penodol megis pobl ifanc ddigartref, menywod mudol a'r rhai oedd wedi goroesi camdriniaeth ddomestig. Rwy'n ddiolchgar i'r rhai a gyfrannodd syniadau, safbwyntiau a phrofiadau.

Yn dilyn y broses hon, rwyf wedi nodi chwe maes blaenoriaeth a fyddant yn fy marn yn mynd i'r afael â'r achosion sydd wrth wraidd y problemau a wynebir gan genedlaethau'r dyfodol ac yn helpu i gyflawni cymaint â phosibl o ganlyniadau. Maent yn berthnasol i ddwy thema eang:

(1) Creu'r seilwaith cywir ar gyfer cenedlaethau'r dyfodol lle rhoddir y ffocws ar:

- **Stoc tai**
- **Cynhyrchu ynni ac effeithlonrwydd**
- **Cynllunio trafndiaeth**

(2) Paratoi pobl ar gyfer y dyfodol lle rhoddir y ffocws ar:

- **Sgiliau ar gyfer y dyfodol**
- **Profiadau Niweidiol yn ystod Plentynod**



- **Modelau amgen ar gyfer gwella iechyd a llesiant – a elwir yn aml yn ‘bresgreibio cymdeithasol’**

Buaswn yn croesawu'r cyfle i weithio gyda chyrrff cyhoeddus a byrddau gwasanaethau cyhoeddus ar y meysydd hyn i geisio creu newid, mewn dull rhagweithiol, yn nhermau amlygu'r materion a'r

datrysiadau posibl ar lefel cenedlaethol a lleol. Fodd bynnag, ni ellir gadael i hyn eu hatal rhag ystyried materion eraill fel rhan o'u dyletswyddau o dan y Ddeddf hon. Byddaf hefyd yn ennyn ymgyfraniad y bobl a'r sefydliadau sydd yn y lle gorau i sbarduno'r newidiadau angenrheidiol, yn cynnwys gosod yn eu lle fecanweithiau ar gyfer sicrhau mewnbwn oddi wrth y rhai hynny â 'phrofiadau uniongyrchol' perthnasol.

Bydd y meysydd blaenoriaeth hyn yn sail i fy holl weithgareddau byddaf wrthi'n datblygu mwy o fanylion amdanynt yn ystod y flwyddyn sydd i ddod. Os rydych chi neu'ch rhwydweithiau'n gweithio yn unrhyw un o'r chwe maes blaenoriaeth ac yn dymuno gweithio gyda ni, os gwelwch yn dda cysylltwch â ni trwy [cysylltwchani@cenedlaethaurdyfodol.cymru](mailto:cysylltwchani@cenedlaethaurdyfodol.cymru).

## **Yr hyn y byddwn yn ei wneud yn ystod y 12 mis nesaf**

Bydd eleni a'r ddwy flynedd nesaf yn hanfodol bwysig ar gyfer gosod y sylfeini ar gyfer y newid sydd ei angen wrth i'r Ddeddf gael ei gweithredu am y tro cyntaf.

Rwyf yn awyddus i gynorthwyo'r rhai hynny sy'n darparu gwasanaethau cyhoeddus sy'n dymuno gwneud y newidiadau gofynnol, ac nid oes arnaf ofn herio'r rhai nad ydynt yn dymuno gwneud hynny. Rwyf wedi ymrwymo i hyrwyddo'r angen i ffocysu ar y canlyniadau a wireddir, a gobeithiaf y bydd y rhai sy'n gwneud penderfyniadau ar ran pobl Cymru mor benderfynol â minnau i sicrhau bod y penderfyniadau'n addas ar gyfer cenedlaethau presennol a chenedlaethau'r dyfodol.

Rwyf eisoes wedi darparu cymorth a her eleni i fyrddau gwasanaethau cyhoeddus ar eu hasesiadau llesiant a'u hamcanion llesiant, a byddaf yn parhau i gynnig cyngor ymarferol wrth i chi gynllunio'r camau yr ydych yn bwriadu eu cymryd i gwrdd â'r amcanion hyn a rhoi at ei gilydd eich cynlluniau llesiant sydd i'w cyhoeddi erbyn Mai 2018.

Byddaf yn gweithio gyda chyrrff cyhoeddus i ddatblygu cymorth sy'n annog eich gwaith i fod yn Addas ar gyfer Cenedlaethau'r Dyfodol drwy dri darn allweddol o waith: Celfyddyd yr Hyn sy'n Bosibl, Labordai Byw a Chwmwl o Arloeswyr. A byddaf hefyd yn parhau i weithio gyda Swyddfa Archwilio Cymru i

sbarduno'r canlyniadau cywir a pharatoi'r ffordd ar gyfer adroddiad cyntaf Cenedlaethau'r Dyfodol yn 2020.

Cymerwch gip ar [ein cynlluniau ar gyfer y dyfodol yma.](#)

## Adroddiad Blynyddol

Yn olaf, gallwch weld manylion ein blwyddyn gyntaf o weithredu yn ein [Hadroddiad Blynyddol](#). Rwyf hefyd wedi cyhoeddi [dogfen gryno](#) i'w wneud yn fwy hygyrch.

Bu fy ffocws ar ymgysylltu â chyrrff cyhoeddus a byrddau gwasanaethau cyhoeddus, eu cynorthwyo a'u herio wrth i chi gychwyn ar eich siwrnai i weithredu'r ddeddfwriaeth hon, Yn ogystal â chwrrd â channoedd o grwpiau eraill, sefydliadau ac unigolion, rwyf hefyd wedi cyrchu nifer o bartneriaethau i facsimeiddio fy adnoddau a chydweithio'n effeithiol.

Fy neges allweddol yw bod yn rhaid i ni groesawu ethos ac egwyddorion y Ddeddf i sbarduno newid gwirioneddol ar gyfer gwireddu'r Gymru a garem a pheidio gweld y Ddeddf fel dim mwy nag un ymarfer ticio blychau a chydymffurfio arall.

Rwyf i a fy nhîm o'r farn bod y sgysiau rheolaidd hyn gyda chi a'ch cydweithwyr a'r cyfle i fynychu cyfarfodydd wedi bod yn ddefnyddiol ac wedi rhoi dealltwriaeth i ni o'r dulliau gorau o roi cymorth i chi a'ch herio wrth symud ymlaen. Gobeithio bod y cysylltu rheolaidd hyn hefyd wedi bod yn ddefnyddiol i chi ac wedi rhoi peth arweiniad i chi ar hyd y ffordd.

Edrychaf ymlaen at barhau i weithio gyda chi. Os oes gennych unrhyw gwestiynau, neu os yr ydych yn dymuno ymgyfrannu, os gwelwch yn dda cysylltwch â ni.

\*\*\*\*\*

## To Chief Executives, Leaders and Chairs of Public Bodies

Dear Colleague,

### My policy priorities

The wide scope of the Well-being of Future Generations Act provides the opportunity to deliver the Wales we want. But without a clear focus to my work there's a risk that the changes needed will not be delivered.

In the spirit of the Act to involve people in decisions, earlier this year I started a conversation to gather views on the big issues, challenges and opportunities facing future generations. I engaged with over 1,300 people, representatives from public bodies and public services boards, policy experts, as well as specific groups, such as homeless young people, migrant women and domestic abuse survivors. I am very grateful to those who fed in their ideas, views and experiences.

Following this process, I have identified six priority areas which I believe will address the root causes of problems facing future generations and help achieve the best multiple outcomes. They relate to two broad themes:

(1) Creating the right infrastructure for future generations within which the focus will be:

- **Housing stock**
- **Energy generation and efficiency**
- **Transport planning**

(2) Equipping people for the future within which the focus will be:

- **Skills**
- **Adverse childhood experiences (ACEs)**
- **Alternative models for improving health and well-being - often called 'social prescribing'**

I would welcome working with public bodies and public services boards on these areas to proactively pursue change in terms of highlighting the issues and potential solutions, both at national and local level. This must not however limit you considering other issues as part of your duties under this Act. I will also seek to involve the people and organisations best placed to drive the changes needed including putting in place mechanisms for securing input from those who have 'lived experiences'.

These priority areas will underpin all of my activities and I am developing more detail around them over the coming year. If you or your networks are working in any of the above six priority areas and want to work with us please get in touch on [contactus@futuregenerations.wales](mailto:contactus@futuregenerations.wales).

## What we will do over the next 12 months

This year and the next two will be crucial in laying the foundations for the cultural change that is needed as the Act is implemented for the first time.

I am keen to support those delivering public services who want to make the required changes, and I'm not afraid to challenge those who do not. I am committed to championing the need to focus on the outcomes achieved and I hope that those who take decisions on behalf of the people of Wales will be as determined as me to ensure that the decisions are fit for both our current and future generations.

I have already provided support and challenge to public services boards on their well-being assessments and well-being objectives this year, and I will continue to offer practical advice as you plan the steps you will take to meet these objectives and put together your well-being plans to be published by May 2018.

I will work with public bodies to develop support that encourages your work to be 'Fit for Future Generations' through three key pieces of work: Art of the Possible, Live Labs and Cloud of Innovators. And I will also continue to work with the Wales Audit Office to drive the right outcomes and to prepare the way for the first Future Generations report in 2020.

Take a look at our [future plans here](#).

## Annual Report

Finally, you will find details of our first year of operation in our [Annual Report](#). I have also published a [summary document](#) to make it more accessible.

My focus has been to engage with, support and challenge public bodies and public services boards as you started on your journey to implement this legislation. As well as meeting hundreds of other groups, organisations and individuals, I also entered into several partnerships to maximise my resources and collaborate effectively.

My key message has been that we must embrace the ethos and principles of the Act to drive real change towards the Wales we want and not view it as another tick box compliance exercise.



I and my team have found the regular conversations with you and your colleagues, and the opportunity to attend meetings, very helpful in giving us an understanding of how we can best provide you with support and challenge going forward. I hope you have also found these regular touch points useful and they they have given you some guidance along the way.

I look forward to continuing working with you. If you have any questions or comments, don't hesitate to get in touch.

Yn gywir / Yours sincerely,



Sophie Howe

Ms. Sophie Howe  
Future Generations Commissioner for  
Wales

**BY EMAIL**

*Please ask for:* Councillor Rob Stewart  
*Direct Line:* 01792 63 6141  
*E-Mail:* [cllr.rob.stewart@swansea.gov.uk](mailto:cllr.rob.stewart@swansea.gov.uk)  
*Our Ref:* RS/KH  
*Your Ref:*  
*Date:* 2<sup>nd</sup> January 2018

Dear Ms. Howe

### **Advice to Swansea Public Service Board (PSB)**

Thank you for your letter dated 31st October 2017 providing us with advice and feedback regarding our draft Wellbeing Objectives. You have provided us with much to consider in your feedback letter. We have reflected as a partnership on the issues you have raised with us and will ensure that those considerations are part of our thinking in developing our final objectives and steps in our Wellbeing Plan. Clearly, we have made additional progress in developing our objectives and recognise that your feedback was at a particular point in time.

Your letter suggests that you welcome feedback on your advice and any suggestions for improvements and Swansea PSB are keen to provide such feedback to you.

The Partnership had been expecting advice and information based on our draft Wellbeing Objectives, our needs and the maturity of our partnership here in Swansea. We were therefore disappointed to find your letter does not reflect the Swansea experience, resembles a document that has been cut and pasted and indeed at one point actually refers to us as Bridgend!

For example, we were surprised and disappointed to read your comments about children's rights. Swansea is rightly known as a leader in this area in Wales and also internationally. Swansea Council has imposed a 'due regard duty' on itself by embedding the UNCRC into its policy framework and is the first in the world to do so; ABMU is the only health board to have embedded children's rights into its planning process with a Children's Charter and a Youth Forum and more recently South Wales Police has also adopted the UNCRC. Collectively, this area has an outstanding commitment to and record on supporting and enhancing children's rights. We would have been interested in an analysis that recognised these developments and provided information and advice to take us to the next level to provide world-renowned approaches to consideration of children's rights.

Further, you mention that we should 'go beyond traditional consultation and engagement and involve people with lived experience'. Again, Swansea partners do this both

individually and collectively on a regular basis. Our existing priority areas have all had an element of coproduction and whilst recognising that there is more to do and that we can learn more, it seemed there was little recognition of our existing work. For example, you mention the potential for social prescribing and it is worth reflecting that this is a part of our existing work to Give Children the Best Start in Life and the existing action plan.

We also believe that you have misunderstood how we work here in Swansea. You make numerous comments about our structures, but these are both contradictory and unhelpful. There seems to be a lack of clarity about the role of the operational leads being a temporary one to produce the Wellbeing Plan, and there is also a lack of understanding that there are a series of subgroups delivering on wider operational objectives through the Children and Young People Strategic Partnership Group, the Safer Swansea Steering Group, Healthy City Board, Poverty Forum and Regeneration Partnership. You mention that you hear conflicting information about the structures – we would have been more than happy to provide you with additional information if asked, that is based on the evidence of what happens locally. We recognise that there is a balance between a focused accountability structure and the involvement principle and whilst recognising that we think we have good arrangements in Swansea we will be reviewing them as a matter of course once the Wellbeing Plan is completed, as we had intended to do. Your comments about the Partnership being too ‘Council-led’ and at the same time referencing throughout the improvements needing to be made to ‘public services’ fails to recognise the breadth of the membership of our Partnership.

I recognise that it has been some time since the officers initially met with you and that further actions have been delivered since then. For example, the Best Start in Life Steering Group has hosted a First 1000 Days conference as a first step to undertaking a full mapping of work taking place in Swansea and a full action plan. We have also held a number of events on Adverse Childhood Experiences to encourage partners to become more ACE-aware.

We also have a good history in Swansea of partnership working on Healthy City work, achieving the World Health Organisation designation of Healthy City. Our work on Healthy Nightlife with the Help Point has proven to be a strong example that has been picked up across Wales as good practice in partnership working between the Police, Health Board, Council and voluntary sector partners.

I am aware that the officers have found the references to additional information – both from yourself and from wider sources – to be most helpful and would have been even more helpful had they been in the form of a reading list, to which we can regularly refer.

I look forward to addressing these issues with you and your office in the months and years to come. I’m happy to meet with you to provide further clarity on the progress of the Swansea partnership if that is helpful.

Yours sincerely



**COUNCILLOR ROB STEWART**  
**CHAIR OF SWANSEA PUBLIC SERVICE BOARD**  
**On behalf of Swansea PSB**

## An open call for projects: how to submit an expression of interest

Applying for funding and support for 2018/2019

### Reference number: insert reference number

Document Owner: Strategic Funding Board

### What is this document about?

This document aims to provide guidance that will help applicants with the completion of expressions of interest (EoI) for Natural Resources Wales (NRW) funding or support.

It provides an overview of who can apply, the types of projects we are looking for, and what can be applied for. It also includes advice on how to complete the questions on the expression of interest form.

Mae'r canllawiau hefyd ar gael yn Gymraeg  
This guidance is also available in Welsh

### Who is this document for?

This guidance is for Local Authorities & registered not-for-profit organisations that want to put together and submit an expression of interest for funding, or other types of non-monetary support from NRW.

We welcome expressions of interest in Welsh and English.

Version History		
Document Version	Date Published	Summary of Changes
1.0	11-2017	Document published
2.0	12-2017	Clarity on match funding p8 & p12
Review Date: 11-2019		

To report issues with this guidance, ask questions & to submit your completed EoI contact the Strategic funding team at [FundingApplication@cyfoethnaturiolcymru.gov.uk](mailto:FundingApplication@cyfoethnaturiolcymru.gov.uk)

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## Introduction

The Environment (Wales) Act 2016 and Wellbeing of Future Generations (Wales) Act 2015, form part of a radical new legislative and policy framework in Wales. This challenges us to think differently about how we work and needs us to work together to make long term changes.

This Open Call has been developed in the context of the new legislation and the policies and processes that flow from it. This includes the State of Natural Resources Report (SoNaRR), the Natural Resources Policy and the forthcoming Area Statements, emerging Wellbeing Assessments, as well as the Wales Marine Plan, NRW's Well-being Objectives & Statement and the proposed National Development Framework.

The State of Natural Resources Report set out some of the key challenges in achieving sustainable management of natural resources. These challenges have been reflected back in the Natural Resources Policy and through that policy we are encouraged to take an integrated approach to resolving them – delivering nature based solutions, increasing resource efficiency and renewable energy, and taking a place based approach.

We need to ensure that we are collectively delivering objectives that:

- Tackle climate change, and reverse the decline in biodiversity
- Build more resilient ecosystems in Wales, and;
- Optimise the benefits to well-being offered by a more accessible and resilient natural environment

In doing so we can contribute to the Welsh Government's four headline opportunities associated with our natural resources, namely:

- Supporting successful, sustainable communities;
- Promoting green growth and innovation to create sustainable jobs;
- Supporting a more resource efficient economy; and,
- Maintaining healthy, active and connected communities.

This had led to us identifying the need for a new approach. One of our aims is to use our funding as an opportunity to capture knowledge of ways in which we can manage natural resources that both build resilience of ecosystems and optimise the flow of benefits to people. To do this we need to work with a wider range of stakeholders, who may think differently about natural resources than we do; who may be able to better spot the opportunities, and may be able to design new approaches to ensure multiple benefits are achieved. Some of the key differences to previous NRW funding rounds are noted below:

- **A focus on place-based working.** A fundamental aspect of our approach to managing natural resources sustainably is our focus on collaborative working across sectors to deliver better results at a local level. Communities are often best placed to shape and understand local priorities and opportunities and to find practical solutions that bring the widest possible benefits. We have aligned these to the forthcoming Area Statement areas, so that we can use this process to begin a conversation with

stakeholders about the priorities and opportunities in those places. We expect projects to work at an appropriate scale and are keen, where appropriate, to take an all-Wales focus where more strategic solutions are identified.

- **The identification of key challenges – not solutions.** These challenges in particular need collaborative action and cannot be delivered by NRW alone. We have tried to avoid pinpointing the types of projects we wish to see – as this can prevent the innovative solutions needed to drive real change. We welcome your ideas on new collaborations, solutions or focus that make an impact on these challenges.
- **We have listened to our stakeholders.** We recognise that to complete a full application is a lengthy process for those ideas that NRW is unlikely to proceed to fund. So to try and reduce the administrative burden we have developed a two phased process; a light touch Expression of Interest (EoI) for applicants to share their initial ideas with us and then a number of these will be invited to develop a full application for funding.
- **Recognising other ways of joint working.** We have also included in the EoI a question about other support you might be looking for from NRW in your proposal – recognising that some partners value access to land and data as well as funding. You can submit an EoI even if you do not immediately require any funding.
- **Our commitment to sustainable management of natural resources.** Applicants will need to show how they have considered and embedded the Sustainable Management of Natural Resources (SMNR) principles within their proposal – this will be scored.
- **Working iteratively and building successful collaboration.** This EoI process will help develop a funding programme for projects to run until end the of December 2019. As consultation and development work is currently ongoing in both Area Statement processes and through the Public Service Boards (PSBs), this is an interim call for projects and joint working ideas. We will be aiming to support another funding round informed by the evolving Area Statement and PSB work, at the end of 2019.

## What we will support

In keeping with the principles of sustainable management, we are looking for EoIs for projects which reflect an appropriate scale. This means thinking about both the root causes of the problem, and tackling them at source - where interventions can have greatest impact. It might mean thinking about the functioning of the wider ecosystem at a catchment, landscape or regional scale, or it might be developing new tools, way of working, application of standards at a national scale.

In line with this new approach NRW will look to support distinct projects that are not simply elements of ongoing programmes of work. However your project could build on previous ideas that have been successful, if by applying the new approach there is a shift in delivery, objectives and outcomes.

Projects should have a specific start and end date, with clearly defined outcomes and indicators.

We will consider EoIs that identify non-funded support from NRW. This could include access to NRW land or data.

Projects seeking funding must focus on one of the challenges identified in this guidance.

In line with our financial policies, we are **not** able to consider funding for projects which contain or focus on any of the following:

- The funding of core activities of an organisation
- Individuals
- On-going management or maintenance works.
- Work outside Wales
- Funding commercial or profit making organisations
- Maintenance costs on Public Rights of Way
- Where funding for a project from exchequer monies exceeds 50% or State Aid.
- Work that is more appropriate to other agencies or schemes and where the main objective is more relevant to another funding body e.g. Sports Council.
- Schemes where work has been completed or is underway.
- Personal study or the pursuit of individual academic or professional qualifications.
- Survey and data gathering in isolation.
- Development of websites
- Consultancy
- Work within NRW's statutory remit

## The Areas

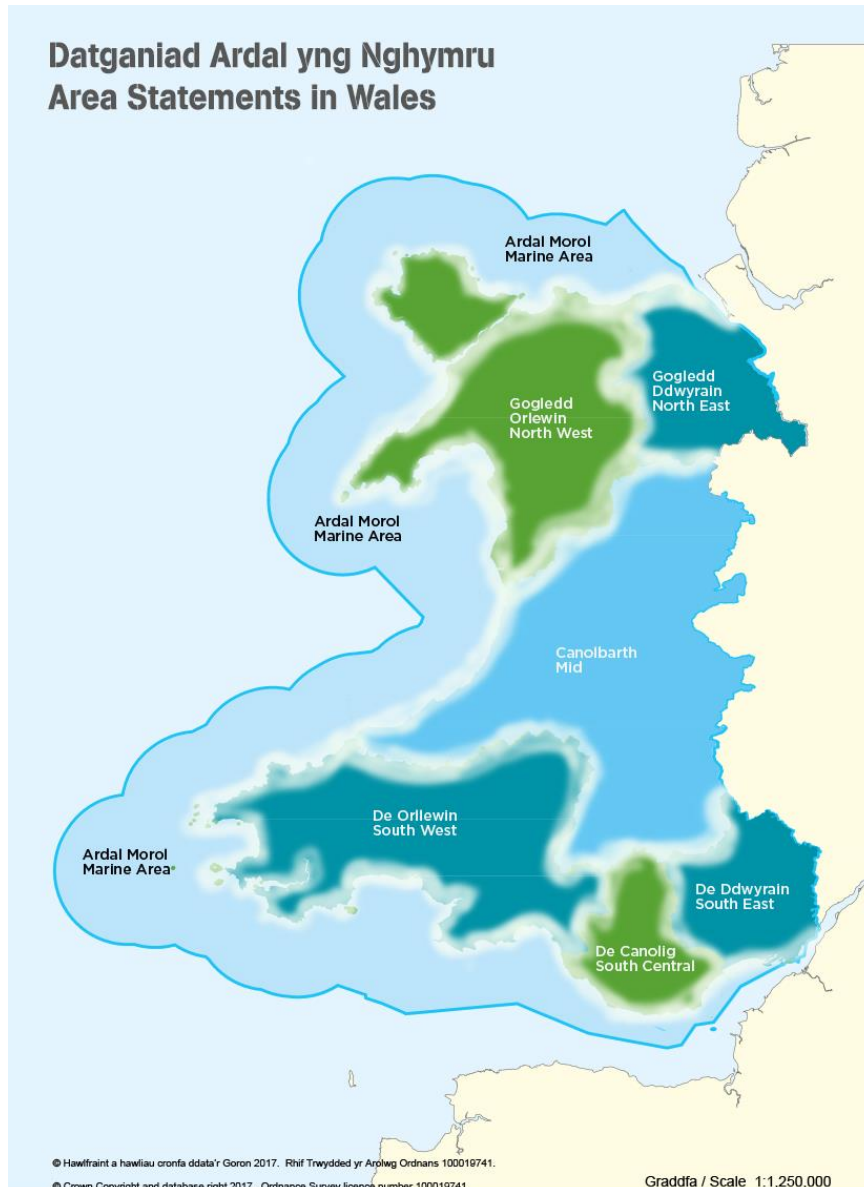
This Open Call invites projects at the appropriate scales; for the geographic areas proposed for the Area Statements as well as strategic All-Wales projects.

For strategic, or All-Wales projects, we particularly wish to see proposals that have more than local significance, have Wales-wide impact, and/or can help resolve the top-level challenges faced across Wales, using the State of Natural Resources Report as a key source of evidence.

These more strategic projects for example, might aim to establish or improve evidence, tools and methods of:

- understanding the risk and benefits to well-being,
- understanding and nudging behaviours,
- building collaboration and market mechanisms that take the value of ecosystems and their services better into account,
- building know how and capability to pursue sustainable management of natural resources





<b>North West Wales</b> Anglesey, Gwynedd, Conwy, Snowdonia National Park
<b>North East Wales</b> Flintshire, Wrexham, Denbighshire
<b>Mid Wales</b> Powys, Ceredigion
<b>South West Wales</b> Pembrokeshire, Carmarthenshire Swansea, Neath Port Talbot
<b>South East Wales</b> Monmouthshire, Newport, Torfaen, Blaenau Gwent, Caerphilly
<b>South Central Wales</b> Cardiff, Vale of Glamorgan, Merthyr, RCT, Bridgend
<b>Marine Area</b>
<b>Strategic projects / All-Wales</b>

## The Challenges

We know we cannot work alone to solve the problems we face and that we need to work closely with others to design and deliver solutions. We do not have predetermined ideas about what those solutions might look like and we welcome your ideas and innovation.

Drawing on the evidence in State of Natural Resources Report (SoNaRR), Welsh Governments' Natural Resource Policy, and the many ongoing conversations about national and local wellbeing, including our work with Public Services Boards, we have identified some key challenges. These have been adapted for each Area, including the Marine environment, and there are summary sheets (see Annex 1-8) which provide more of the place-based context to those challenges. We've also included a narrative in relation to more strategic projects which might help address the challenges identified at an all-Wales level.

Your Eol must focus on one of the challenges in an identified area, or at the strategic level. We expect that to address key issues and take account of biogeographical factors some projects may need to cross Area boundaries.

Please identify whether the project is Area based, crosses Area boundaries or is a more strategic or all-Wales project in your Eol.

### Top level challenges

**A. Ensure land and water is managed sustainably in an integrated way and reduce the risk from environmental hazards such as flooding and pollution**

**B. Improve the resilience and quality of our ecosystems through improved habitat management, biodiversity and connectivity**

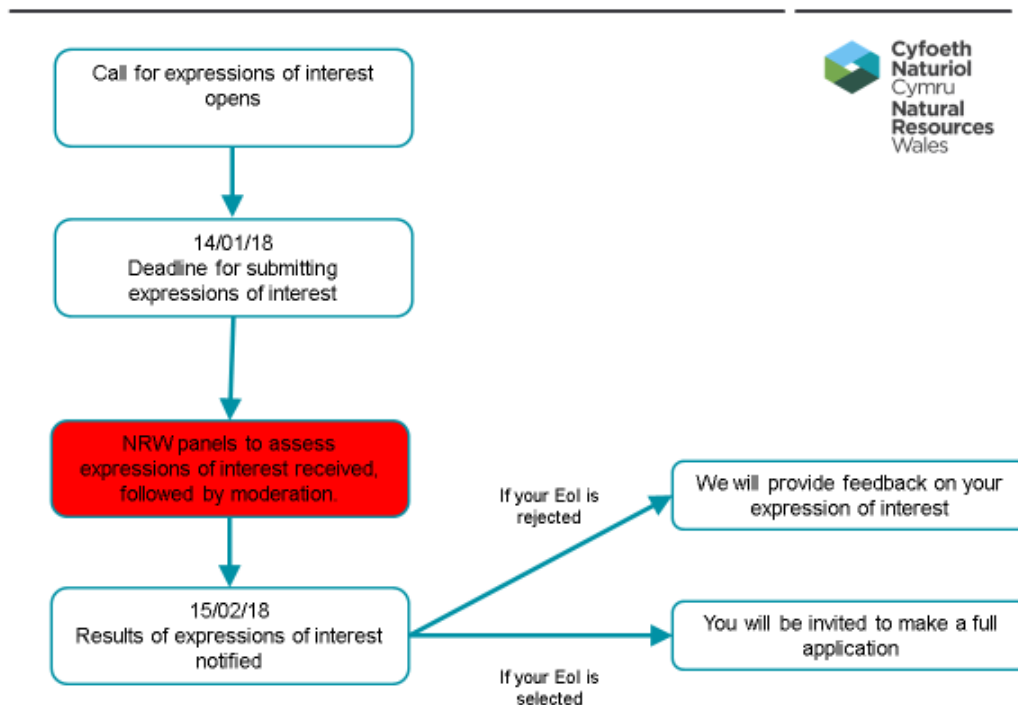
**C. Help people to live healthier and more fulfilled lives through improved access to the outdoors for health and wellbeing**

**D. Promote the sustainable use of natural resources to support the economy and develop skills and learning**

Look at the Annexes 1-8 to understand more about the locally identified challenges. Could your project help address these issues?

## The Expression of Interest (Eoi) Process

### What are the anticipated timescales of the process?



### Who can apply?

This Open Call is for projects led by Local Authorities and registered Not-for-Profit organisations.

By 'Not for profit' we mean bodies that are carried on otherwise than for profit, such as third sector and voluntary bodies, and bodies that do not make a private profit for directors, members or share holders but reinvest their profits back into the organisation.

Having said that, we know that to meet the challenges we have set out may require working with land managers, business and across other sectors where income generation is their main concern. If so, we expect Eols to set out how these groups will be involved and how procurement rules have been considered, particularly if there is any exchange of money expected as a result of the project.

### What is the intervention rate?

In the case of funding support, NRW is able to offer a 50% intervention rate. This means that applicants will need to contribute 50% match funding to make up the total project costs. The 50% match funding can include in kind volunteer and staff time but this must be a maximum of 40% of the total project costs. At least 10% of the total project costs needs to be a contribution from the lead partner from their own unrestricted and clean funds.

### **How much funding is available and how much can be applied for?**

NRW will not provide funding of less than £10,000, so the minimum total cost of a project is £20,000. We have not stated a limit on the maximum total cost of a project, although we expect competition to be strong and will be considering Value for Money in our review of Eols. We hope to achieve a good varied portfolio of projects in each Area.

There is approximately £3 million in total available for place based and national projects over the 18 months of this Open Call.

We will use our scoring to assess what the most suitable allocation of this funding is. We will support projects which best meet the principles and criteria for the scheme. We will be looking to ensure we have a good even spread of projects in each Area as well as more strategic projects which enable a step change in delivery of SMNR in Wales.

### **How much detail is needed on this form?**

This is an Expression of Interest phase. We want to get an understanding of your project ideas, which challenges you will be addressing and how you intend to do so. We need to know what type of support you wish to request from NRW, either funding, access to NRW managed land, and/or other types of help and support we may be able to offer.

Each of the boxes in the Eol form has a maximum word count. Please adhere to these as any information included after the maximum word count will not be considered as part of the scoring.

We can only accept maps at this stage as supplementary information. If you are invited to submit a full application there will be the opportunity to include additional information and appendices at that later stage.

### **How do I submit an Eol?**

Please complete electronically the Eol form. This is in Microsoft Word format for ease of use. The Eol form can be found on the NRW website.

Email your completed and signed Eol to [FundingApplication@cyfoethnaturiolcymru.gov.uk](mailto:FundingApplication@cyfoethnaturiolcymru.gov.uk)  
We cannot accept an Eol after 23.59 on Sunday 14<sup>th</sup> January 2018.

Applicants are welcome to submit their Eol in Welsh or English language.

### **What happens after I've submitted my Eol?**

Your Eol will be assessed and scored by an NRW panel. There is limited budget for this round therefore we will not be able to invite all the Eols to the full application stage, even very good project ideas may be unsuccessful as competition will be strong.

Eols which are requesting funding support and which NRW considers to have potential, will be invited to submit a full application. This invitation may be based on asking you to consider developing a smaller project. We will offer feedback from the Eol stage to the applicant to support the development of the application. Further guidance will be available for the full application stage. Additional information needed at the second stage will include:

- Full financial breakdown, confirmation of match funding, in-kind contribution and cash, cash flow forecasts etc
- All permissions, licenses and consents have been granted, where required;
- Compliance with regulatory and NRW policy requirements including, but not limited to, Environmental Policy, Equality & Diversity policy, Welsh Language Standards, data protection and Health and Safety legislation.

We will endeavour to give all projects independent advice in a fair and transparent way. Any advice that we give on these projects does not constitute support in principle for the project. There will be a secondary assessment process to approve or reject full applications, which will be assessed on their merits.

We aim to inform successful full applications in late spring 2018 so projects can get underway in the summer of 2018.

### Where can I get more help?

More documentation, including the Eol form, and advice is available on our webpages. There are a number of useful links throughout this guidance too.

For general queries, email: [FundingApplication@cyfoethnaturiolcymru.gov.uk](mailto:FundingApplication@cyfoethnaturiolcymru.gov.uk)

For any finance queries, email: [grants.enquiries@cyfoethnaturiolcymru.gov.uk](mailto:grants.enquiries@cyfoethnaturiolcymru.gov.uk)

For advice on Areas, contact:

Area	Contact
Strategic / All-Wales	<a href="mailto:FundingApplication@cyfoethnaturiolcymru.gov.uk">FundingApplication@cyfoethnaturiolcymru.gov.uk</a>
Marine	Kathryn Hughes <a href="mailto:Kathryn.hughes@cyfoethnaturiolcymru.gov.uk">Kathryn.hughes@cyfoethnaturiolcymru.gov.uk</a>
Mid Wales	Linda Ashton <a href="mailto:linda.ashton@cyfoethnaturiolcymru.gov.uk">linda.ashton@cyfoethnaturiolcymru.gov.uk</a>
North East Wales	Paul Mitchell <a href="mailto:paul.mitchell@cyfoethnaturiolcymru.gov.uk">paul.mitchell@cyfoethnaturiolcymru.gov.uk</a>
North West Wales	Alun Price <a href="mailto:Alun.Price@cyfoethnaturiolcymru.gov.uk">Alun.Price@cyfoethnaturiolcymru.gov.uk</a>
SouthCentral	Miki Miyata-Lee <a href="mailto:miki.miyata-lee@cyfoethnaturiolcymru.gov.uk">miki.miyata-lee@cyfoethnaturiolcymru.gov.uk</a> Chris Heaps <a href="mailto:chris.heaps@cyfoethnaturiolcymru.gov.uk">chris.heaps@cyfoethnaturiolcymru.gov.uk</a>
South East Wales	Sarah Tindal <a href="mailto:sarah.tindal@cyfoethnaturiolcymru.gov.uk">sarah.tindal@cyfoethnaturiolcymru.gov.uk</a> Sarah Coakham <a href="mailto:sarah.coakham@cyfoethnaturiolcymru.gov.uk">sarah.coakham@cyfoethnaturiolcymru.gov.uk</a>
South West Wales	Aled Davies <a href="mailto:aled.davies@cyfoethnaturiolcymru.gov.uk">aled.davies@cyfoethnaturiolcymru.gov.uk</a> or Glyn Jones <a href="mailto:glyn.jones@cyfoethnaturiolcymru.gov.uk">glyn.jones@cyfoethnaturiolcymru.gov.uk</a>

## The Eol Form - guidance on the form questions

### Question 1: Project name

Please provide a short working project title, maximum 25 characters.

### Question 2: Project summary

Tick which challenge your project focuses on.

Please ensure this briefly but clearly identifies what the project is about, which of the challenges your project would address, your solutions and outcomes.

Max 250 words.

### Question 3: Support requested from NRW

Please click the box to add an 'X' to show which elements you wish to apply for in this Expression of Interest.

Following previous consultation with stakeholders we know that NRW can bring other resources to collaborative projects other than funding. We would like to try and support this approach, subject to resources being available and compliance with NRW policies.

Add into the text box some information on the support you are requesting. This may include:

- Access to NRW data and information – There is a [great deal of data already available via our website](#) but if you need some extra support to access, help with interpretation of datasets, or you cannot find what you're after please add information on the data sets which would be helpful for your project.
- Access to NRW managed land. If you require access to NRW managed land then please clearly state which land you would like to access and whether or not you have an existing agreement with NRW to access that land, or any other land. We realise that an agreement to access land may be longer than 18 months and if the Eol is asked to proceed this is something that can be discussed at full application stage. (It should be noted that the option to submit project proposals on NRW managed land is not limited to this Open Call, the current Woodlands and You forms continue to be available on the [NRW website](#) at this time).

Please be aware that some areas of NRW managed land are not viable for community projects. Forest Design Plans, access and Health and Safety will need to be considered before applicants can be invited to proceed onto the next stage.

### Question 4: Applicant Details

This is the contact person and their position within your organisation and the person who correspondence will be addressed to.

There is also an opportunity here to select your language preference for future formal correspondence.

### Question 5: Project location

This is where the project activity will take place.

Please identify if the project crosses Area boundaries.

Add information as appropriate e.g. using a postcode or grid reference. Please feel free to add in a map to this box or as an attachment. If your project is over a number of locations you may have several maps/grid references – add all that apply.

### **Local Projects**

Projects must address a single challenge, but may also contribute to others.

A project may fall within a single Area Statement area or may cross over several Areas. Where this occurs the Eol may be considered by both assessment panels.

If you would like to work on a number of sites across locations, you need to demonstrate that any multi-site activity is coherent as a single project.

It is important that the project is conducted at an appropriate scale – whether that be at a village level or a catchment level, for example. This will be a consideration within the scoring process (see Q9 below).

### **Strategic / All Wales & Marine projects**

For projects that are addressing the Marine & Strategic / All-Wales policy challenges that do not have a specific site to work out you will need to note this in the box.

### **Question 6: Timescale**

We are seeking projects of up to 18 months duration in this call. All projects will need to be completed by December 2019.

### **Question 7: Financial details**

Only applicable if applying for funding in this call

Please give an indication of the anticipated project costs, the amount you are requesting from NRW and proposed other sources of funding.

NRW is able to offer a 50% intervention rate. This means that applicants will need to contribute 50% match funding to make up the total project costs. The 50% match funding can include in kind volunteer and staff time but this must be a maximum of 40% of the total project costs. At least 10% of the total project costs needs to be a contribution from the lead partner from their own unrestricted and clean funds.

**Unrestricted funds** : *Funds that the organisation are able to spend as they see fit with no restrictions on how they spend the funds.*

**Clean funds** : *Funds which are not already being used to match fund another project.*

If your Eol is selected to proceed you will be asked for a full breakdown of your project budget, work programme and anticipated claim dates as part of the full application. The figure in your full application must not exceed the figure identified in this Eol.

NRW reserves the right to make an offer of funding that is different from the details or financial amounts that are set out in applications.



### Question 8: Meeting the Challenges

We want to know how your proposal will make a difference to the Challenge you have chosen. Using the Logic Model on the form complete the blank boxes to show the steps in your project. The challenge you want to address goes in the first box, then start at the 'Impacts' box and work backwards to show the steps in your thinking. This should show that the actions your project carries out will directly link to longer term outcomes and impacts.

Use maximum 30 words per box.

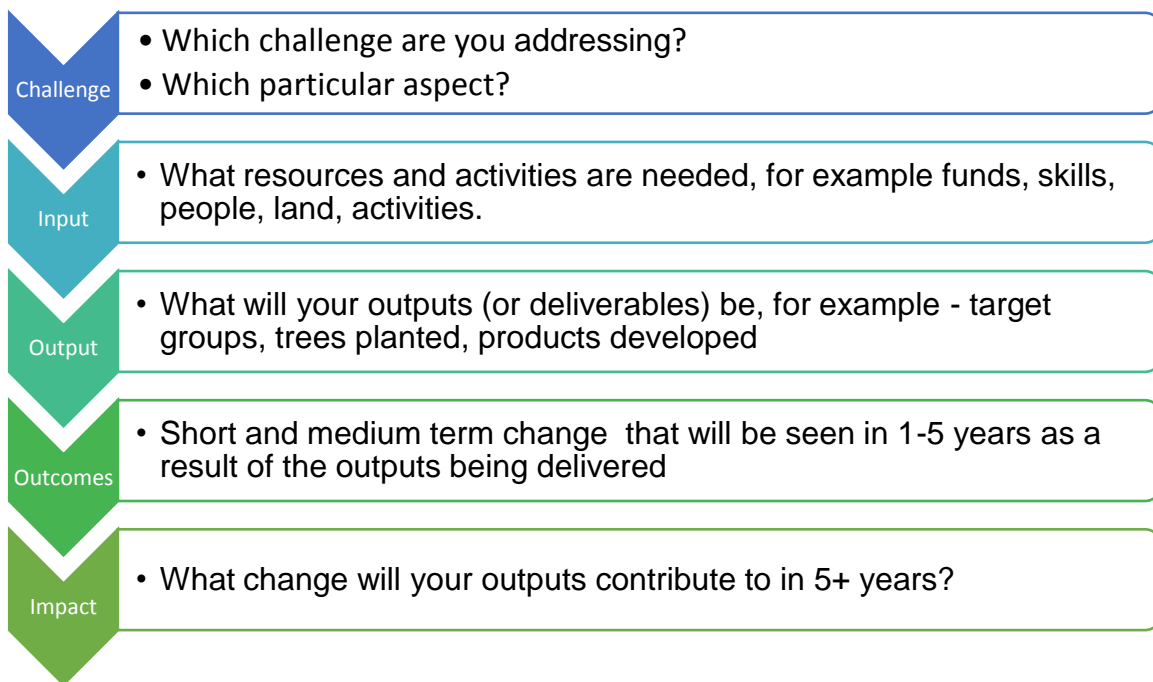


Figure 1: General Logic Model



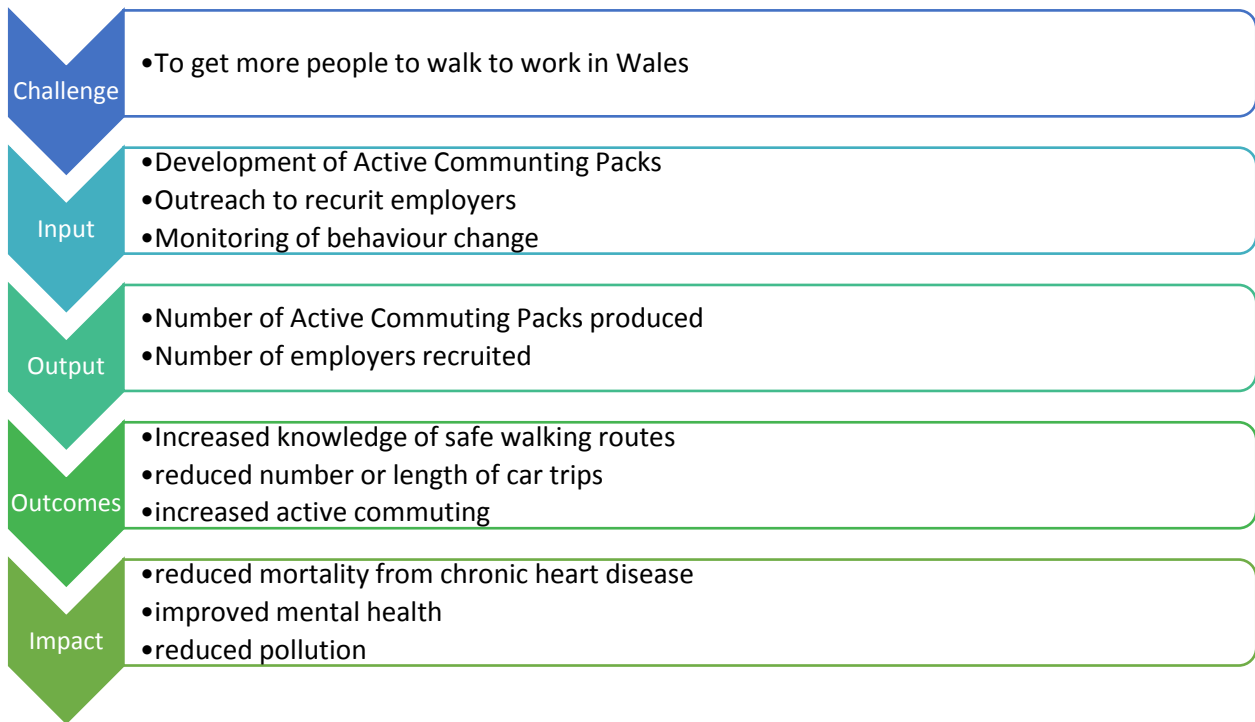


Figure 2: Example of worked logic table

Use the large text box to add additional detail. This should include how your project and/or partnership is well placed to address this challenge, what new approaches are you bringing and include evidence to show your project will work. (NRW's [SoNaRR document](#) may provide some useful context).  
 Word Count limit 250.










Choose one local challenge that your project will be contributing towards. We need to know how and why you think your proposal will make a difference.

**Question 9: Embedding Sustainable Management of Natural Resources (SMNR) principles.**

Can you explain

- i) how the principles of sustainable management of natural resources have helped inform and shape your project to date, and;
- ii) how you will seek to embed the principles going forward?

You can find more detail on this on our website and booklet '[Introducing SMNR](#)'.

Principles of sustainable management of natural resources		
	<b>Adaptive management</b>	Manage adaptively by planning, monitoring, reviewing and where appropriate, changing action
	<b>Scale</b>	Consider the appropriate spatial scale for action
	<b>Collaboration and engagement</b>	Promote and engage in collaboration and cooperation
	<b>Public Participation</b>	Make appropriate arrangements for public participation in decision-making
	<b>Evidence</b>	Take account of all relevant evidence, and gather evidence in respect of uncertainties
	<b>Multiple benefits</b>	Take account of the benefits and intrinsic value of natural resources and ecosystems
	<b>Long term</b>	Take account of the short, medium and long term consequences of actions
	<b>Preventative action</b>	Take action to prevent significant damage to ecosystems
	<b>Building resilience</b>	Take account of the resilience of ecosystems, in particular the following aspects: <ul style="list-style-type: none"> <li>• diversity between and within ecosystems;</li> <li>• the connections between and within ecosystems;</li> <li>• the scale of ecosystems;</li> <li>• the condition of ecosystems (including their structure and functioning);</li> <li>• the adaptability of ecosystems</li> </ul>

Word Count limit 500.

### Question 10: Support for the project

How have you engaged with other partners, the local community, other interested groups in the development of your project idea? Outline any consultation, research or evidence that your project draws on. Have you had any engagement with NRW? How will the collaboration strengthen the project and help you deliver towards the Challenge?

Word Count limit 500.

### Question 11: Applicant experience

We want to be sure that our funding is well managed and has a lasting impact. Before we are able to issue any offers of funding we undertake a number of due diligence and credit checks to ensure an organisation has the financial capacity to run the proposed project plus maintain any assets or legacy after the grant has finished.

Briefly explain here any previous experiences of similar projects your organisation has. Or if you are a new organisation highlight the processes and governance you will have in place to manage the proposed project. Also briefly outline what will happen at the end of your project – how will the work be sustainable or managed longer term? There is a maintenance

obligation of 10 years within our final grant conditions and we will undertake post funding monitoring visits.

What would be the impact of this grant **not** being provided?

Word Count limit 500.

### Question 12: Next steps

Outline how you would take the project from the Eol stage to full application. Does your project require any permissions/consents e.g. planning, species license etc? List any tasks you would need to complete or funding you need to secure. Please note that an allocation of NRW funding does not mean you will automatically get NRW consents or permissions. You will need to build appropriate time into your project planning for this. It is a condition of funding that all necessary permissions and consents must be obtained before the project starts.

### Declaration & Conflict of Interest

Please confirm all the declaration statements are true, complete the conflict of Interest declaration and then complete the four boxes confirming the date/name/organisation and position of signatory.

Please note that if you fail to declare a potential conflict of interest NRW may cancel any grant awarded.

If you use an electronic signature the form must be sent from your organisation's email address. Do not send your application from a private email.

## Scoring for Eols requesting funding

Please find below NRW's scoring criteria for Eols requesting funding. Eols requesting non-funded support will be considered on their own merits and will be subject to resources being available.

Question topic	Eol Phase	Scoring	Weighting
Project Name	Not scored		
Project Summary	Not scored, info only		
Applicant details	Must be a Local Authority or not-for-profit organisation	If other than an not-for-profit - do not proceed.	
Project Location	Impact must be predominantly in Wales	If wholly outside of Wales – do not proceed	
Timescale	Project must be completed by end December 2019		
Financial info	Only outline info at Eol stage.	If over 50% requested from NRW – do not proceed	
Other NRW support requested	Outline info on Eol	Not scored, info only	
Meeting the challenges	Has the project identified a challenge? Has the applicant satisfactorily shown that they understand the challenge and explained how their proposal will contribute towards the challenge? Does the proposal consider the local issues and activity identified in the annexes? Has the applicant used good evidence to support their proposal?	Score: 1. No identified Challenge 2. Little understanding of the challenge or how the project may help. 3. Incomplete/insufficient response 4. Good response, showing understanding of the challenge and identifying project contribution 5. Clear demonstration of how the project addresses the challenge with strong supporting evidence.	X3
Embedding of SMNR	How well has project considered SMNR Principles in its development? Is it possible to understand how by applying the Principles the project has a different dimension to the 'usual' kind of project? What will be done differently as the project proceeds? Are social, economic and environmental benefits embedded in the project?	Score: 1. No understanding or application of SMNR 2. Little understanding of SMNR principles 3. Incomplete/insufficient response, shows some understanding but much more work needed 4. Good response, showing understanding of principles – could be further developed	X3

	Has evidence been well used to support the project? Have partners been identified and roles are clear?	5. Robust and thorough demonstration of how the SMNR principles have been and will be applied to the project, good use of evidence.	
Support for the project	How much support from the local community, relevant stakeholders, partners etc does the proposal have? Are relevant potential partners identified and engaged? How will partners add value to the project or support the project with it's delivery? Is there other evidence noted to support the project e.g. use of SoNaRR	Score: 1. No support from other bodies identified 2. Some partners named but no detail or evidence of support 3. Satisfactory response with support noted, more work needed to establish roles and the benefits of the partnership. 4. Good response, clear support from others with opportunities to develop and clarify in the next phase. 5. Comprehensive and well evidenced description of support & commitment from other partners with clear benefits and value added of partnership working.	X2
Applicant Experience	Has the applicant experience of running similar projects. Or can the applicant demonstrate they have measures in place to manage any risk? This can be proportionate to the size of the proposed project. Does the applicant have longer term measures in place to ensure legacy of the project support from NRW? What would be the impact of this grant not being provided?	Score: 1. No previous experience and no measures in place to manage risks 2. Limited previous experience with some risk management identified 3. Previous experience of running projects with measures in place to manage risk 4. Experienced partner who has learnt lessons from previous projects of a similar size and nature. 5. Experienced and successful partner who has delivered exemplar projects. Significant impact from grant not being provided.	X1
Next steps	Does the applicant have a clear way forward to take the EOI to full application? Are realistic steps identified, including dependancies (e.g. funding, partners, permissions). Are timescales realistic?	Score: 1. No real consideration of how the project will be developed. 2. Very limited or insufficient info on the next steps 3. Satisfactory response but lacking evidence/detail/confidence	X2

		<ul style="list-style-type: none"> <li>4. Good detail about how the project will be taken forward</li> <li>5. Clear, comprehensive and realistic description of the next steps</li> </ul>	
Declaration	Needs to be signed		

Scoring range (with weighting): 0 to 55

Scoring thresholds:

High – consider full application if budgets allow (first in line for funds): over 44

Medium – further work needed with steer from NRW if budget allows : score of 33-44

Low – rejected. Not in line for funding. 33 or below

**Projects that have been scored as medium or high will be considered together in the relevant panel/s. Overall we will be looking to build a balanced portfolio of projects which together address the different challenges, between Areas and at the all-Wales level and will enable a step change in delivery of SMNR in Wales.**

## Annex 1: All-Wales Projects



For strategic, or All-Wales projects, we particularly wish to see proposals that have more than local significance, have Wales-wide impact, and/or can help resolve the top-level challenges faced across Wales, using the State of Natural Resources Report as a key source of evidence.

These projects for example, might aim to establish or improved evidence, tools and methods of understanding the risk and benefits to well-being, understanding and nudging behaviours, building collaboration and market mechanisms that take the value of ecosystems and their services better into account, and building know how and capability to pursue sustainable management of natural resources. Changing behaviours, addressing significant evidence gaps and innovative, integrated ways of working are cross-cutting issues. We therefore particularly welcome projects that address such issues within any of the All-Wales Challenges in the table below.

Top Level Challenges	All-Wales Challenges
<b>A. Ensure land and water is managed sustainably in an integrated way and reduce the risk from environmental hazards such as flooding and pollution</b>	1. Reducing land use/management impacts on the water environment and wider ecosystems. We are looking for collaborative projects using nature-based solutions to establish and tackle the root causes, impacts and increase the resilience of ecosystems.
	2. Innovative approaches to tackle failure of water body status e.g. as a result of the impact of land use on water, to provide evidence to establish cost-effective approaches to improving water quality and water habitats, which deliver a range of benefits.
	3. Supporting approaches for encouraging reduction in water consumption, or pollution prevention that reduce impacts to the natural environment
	4. Research/investigations to address evidence gaps in SoNaRR to provide the best available science to inform future policy development, approaches and technical advice around land use, improve understanding of the risks and opportunities for sustainable management of terrestrial and water resources.
	5. Developing the marine evidence base to support improved decision-making through future implementation of the draft Welsh National Marine Plan. Key areas include improved understanding of the distribution of important marine habitats and species; opportunities & threats to the well-being of coastal communities; and opportunities for enabling recovery and restoration of marine ecosystems through the marine planning process.
<b>B. Improve the resilience and quality of our ecosystems</b>	1. Initiatives that enable the restoration, improved management, connectivity or to tackle key pressures on the following priority ecosystems (habitats and species): peatlands (lowland and upland), sand dunes, rivers, woodlands, grasslands.

<b>through improved habitat management, biodiversity and connectivity</b>	2. Ideas for change or new approaches that will ultimately lead to enhancing biodiversity in urban areas, e.g. improve the connectivity between urban and rural green space, management, or enhancement of green spaces and green infrastructure in and around urban areas, making the connections to wellbeing.
	3. Innovations aimed at addressing the following pressures negatively affecting biodiversity: <ul style="list-style-type: none"> <li>• Air pollution: Nitrogen deposition</li> <li>• Climate change and habitat fragmentation</li> <li>• Diffuse water pollution</li> <li>• Flood and coastal erosion risk management</li> <li>• Grazing and livestock management</li> <li>• Non-native invasive species and pathogens</li> <li>• Man-made changes to hydraulic conditions</li> <li>• Woodland management</li> <li>• Sustainable management that helps to mitigate impacts of access and recreational activities in sensitive areas</li> </ul>
	4. Projects or schemes exploring <u>nature based solutions</u> to improve the condition of our ecosystems; reduce and better manage the pressures and demands on ecosystems and natural resources.
	5. Projects leading to improved understanding of species distribution, management needs, adaptations to changing climatic conditions, impacts of aerial pollution and the links to wellbeing.
<b>C. Help people to live healthier and more fulfilled lives through improved access to the outdoors for health and wellbeing</b>	1. Bringing about behaviour changes that demonstrably benefit more people being active in the outdoors more often - particularly focused on people from WG/Public Health Wales priority groups and infrequent users of the outdoors
	2. The delivery of high quality outdoor learning and skills initiatives which provide associated physical and mental wellbeing benefits to participants
	3. Initiatives assessing and/or implementing behaviour changes aimed at getting more people to connect with and be more active in the outdoors, and that can be applied more widely
	4. Enabling access to, and improvement of, the natural environment in and around primary care and work settings, encouraging people within those settings to use the outdoors for physical and mental health and wellbeing improvements.
<b>D. Promote the sustainable use of natural resources to support the economy and develop skills and learning</b>	1. Initiatives that help communities to become more resilient, contributing towards community and individual learning, skills and economic well-being, including the innovative use of NRW land holdings.
	2. Initiatives that support tourism economies by connecting tourism to the sustainable management of high quality landscapes. (This may include the innovative use of NRW land holdings to provide access and recreational opportunities where there is evidence of need).
	3. Initiatives that develop a more circular economy with a focus on reducing resource use, and using natural resources many times, before responsibly using waste.
	4. Building knowhow, technical competence or a better understanding of sustainable management of natural resources into other decision making in other sectors so that the value of ecosystems and their services is fully considered, and biodiversity maintained and enhanced.

For more information on the All-Wales Challenges please contact:  
[FundingApplication@cyfoethnaturiolcymru.gov.uk](mailto:FundingApplication@cyfoethnaturiolcymru.gov.uk) and we will aim to put your question to  
the relevant NRW team.



## Annex 2: The Marine Area



We welcome projects that fall in the marine area that have solutions to address the following challenges:

Top Level Challenges	Marine challenges
<p><b>A. Ensure land and water is managed sustainably in an integrated way and reduce the risk from environmental hazards such as flooding and pollution</b></p>	<p><b>1. Practical actions to take forward coastal adaptation to improve the resilience of coastal communities and ecosystems in response to climate change and rising sea levels e.g.</b></p> <ul style="list-style-type: none"> <li>• Deliver options study for delivering coastal adaptation for Shoreline Management Plan policies in locations where a change management (from ‘Hold the Line’ to ‘no active intervention’ or ‘managed realignment’) is required</li> <li>• Develop and implement strategies to plan for future managed realignment.</li> <li>• Explore options for developing nature based solutions to coastal erosion and flood risk</li> </ul> <p><b>2. Actions to promote sustainable and responsible marine and coastal access and recreation e.g.</b></p> <ul style="list-style-type: none"> <li>• Develop evidence on the spatial and temporal extent of recreational activities and visitor use across the marine and coastal environment of Wales, including development of consistent data collection and analysis methods.</li> </ul>
<p><b>B. Improve the resilience and quality of our ecosystems through improved habitat management, biodiversity and connectivity</b></p>	<p><b>1. Actions to increase the resilience of Wales’ marine environment e.g.</b></p> <ul style="list-style-type: none"> <li>• Facilitate restoration of degraded marine habitats</li> <li>• Facilitate habitat creation.</li> <li>• Prevent damage to/reduce impacts on marine ecosystems</li> </ul> <p><b>2. Practical actions to take forward coastal adaptation to improve the resilience of coastal communities and ecosystems in response to climate change and rising sea levels e.g.</b></p>

	<ul style="list-style-type: none"> <li>• Initiate the creation of coastal habitat to offset coastal squeeze losses resulting from sea level</li> </ul> <p><b>3. Actions to promote sustainable and responsible marine and coastal access and recreation e.g.</b></p> <ul style="list-style-type: none"> <li>• Develop understanding of the impacts of recreational activities and visitor use on protected features in Wales’ network of coastal and marine protected areas.</li> <li>• Trial novel approaches to reduce damage to habitat features or disturbance of species in Wales’ network of coastal and marine protected areas.</li> </ul>
<p><b>C. Help people to live healthier and more fulfilled lives through improved access to the outdoors for health and wellbeing</b></p>	<p><b>1. Actions to promote sustainable and responsible marine and coastal access and recreation e.g.</b></p> <ul style="list-style-type: none"> <li>• Encourage the sustainable growth of responsible recreational activities in the marine and coastal environment.</li> <li>• Develop understanding of the impacts of recreational activities and visitor use on protected features in Wales’ network of coastal and marine protected areas.</li> <li>• Trial novel approaches to reduce damage to habitat features or disturbance of species in Wales’ network of coastal and marine protected areas.</li> </ul> <p><b>2. Actions to improve well being of coastal communities by addressing marine litter e.g.</b></p> <ul style="list-style-type: none"> <li>• Develop and implement innovative and collaborative solutions to address marine litter-for example, pilot projects to prevent sources of litter, promoting behavioural change and address litter in the environment.</li> <li>• Building an evidence base to underpin actions to address marine litter, including understanding of the different solutions required for different marine litter types.</li> </ul>
<p><b>D. Promote the sustainable use of natural resources to support the economy and develop skills and learning</b></p>	<p><b>1. Actions to support and promote sustainable business in the marine environment e.g.</b></p> <ul style="list-style-type: none"> <li>• Develop or advance technologies/ approaches that reduce environmental impacts</li> <li>• Explore business models that support sustainable blue growth</li> <li>• Encourage behavioural change (e.g. consumer choice) to promote sustainability in the marine environment</li> </ul>

For more information on the Marine Area Challenges please contact:  
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[Kathryn.hughes@cyfoethnaturiolcymru.gov.uk](mailto:Kathryn.hughes@cyfoethnaturiolcymru.gov.uk)

## Annex 3: Mid Wales



Mid Wales area consists of the counties of Ceredigion and Powys including the Brecon Beacons National Park in Powys.

We welcome projects that help address the following local challenges:

Top level Challenges	Local Challenges
<p><b>A. Ensure land and water is managed sustainably in an integrated way and reduce the risk from environmental hazards such as flooding and pollution</b></p>	<ol style="list-style-type: none"> <li>1. Actions that support the ability of our natural habitats to provide a range of services, such as biodiversity, carbon storage, Natural flood risk management are not being fully realised. Restoring and improving these habitats is key to realising these benefits.</li> <li>2. Actions that underpin clean well-functioning fresh water river systems and fluvial habitat management, and natural flood risk management.</li> <li>3. Actions that lead to a reduction in instances of diffuse pollution and point source pollution, for example, resulting from agriculture and historic lead mining in the rivers and tributaries of Mid Wales, improving beach / bathing water quality where there is an impact on communities, tourism and wildlife.</li> <li>4. Actions that promote understanding of the benefits of these actions. This could be achieved through providing specific examples of good practice.</li> <li>5. Actions that support sustaining / restoring at-risk stocks of salmon and sea trout.</li> </ol>
<p><b>B. Improve the resilience and quality of our ecosystems through improved habitat management, biodiversity and connectivity</b></p>	<ol style="list-style-type: none"> <li>1. Actions that maintain and enhance biodiversity and promote the resilience of ecosystems which include addressing the loss of priority habitats and species, is a region wide issue that needs to be tackled at the appropriate scale. For example, the priorities listed below are those identified in the Powys Local Nature Recovery Action Plan and the Ceredigion Local Biodiversity Action Plan priorities (although we recognise this list will change over time) and SoNaRR:             <p><b>a. Priority habitats identified in Powys &amp; Ceredigion include:</b></p> </li> </ol>

	<p>Rhos pasture, hedgerows &amp; linear habitats such as road side verges, maritime cliff and slope, upland heath &amp; Peatlands, upland oak woodland, native and semi natural small woodland, traditional orchards, rivers &amp; streams, farmland, Raised bogs, Lowland meadows, lowland wood pasture, control of invasive species.</p> <p><b>b. Priority species identified in Powys &amp; Ceredigion include:</b></p> <p>Bottlenose Dolphin, Porpoise, Brown Hare, Water Vole, Pearl Bordered Fritillary, Chough, Otter, Marsh Fritillary, Greater butterfly Orchid, Red Squirrel, River Lamprey, White Clawed Crayfish, Atlantic Salmon, Brown Trout, Red Wood Ant, Hairy (or Northern) Wood Ant and Hazel Dormouse.</p> <p>2. Actions for internationally important species in mid Wales where there is justification will also be considered.</p> <p>3. It is recognised that People value and care about what they know and understand. Actions needed:</p> <ul style="list-style-type: none"> <li>• that promote better understanding of the local natural environment and the importance of improving the resilience of associated habitat and species through management. This could be achieved through providing specific examples of good practice.</li> </ul>
<p><b>C. Help people to live healthier and more fulfilled lives through improved access to the outdoors for health and wellbeing</b></p>	<p>Active recreation and access to the outdoors contributes to physical and mental well-being. Projects are encouraged on our land and the wider Countryside:</p> <ol style="list-style-type: none"> <li>1. Projects that promote the sustainable use of natural resources to support physical and mental well-being through increasing opportunities to enjoy natural green spaces.</li> <li>2. Actions to promote Mid Wales as a place to enjoy the diverse Natural Environment.</li> <li>3. Actions to promote understanding of the benefits to health &amp; well-being of active recreation and access to the outdoors.</li> <li>4. Actions that promote the value of the natural environment through education and interpretation.</li> <li>5. Actions that engage people in the wildlife friendly management of their local outdoor spaces, increasing biodiversity and connectivity.</li> </ol>
<p><b>D. Promote the sustainable use of natural resources to support the economy and develop skills and learning</b></p>	<p>Mid Wales has been identified as needing a growth in sustainable employment opportunities. Our environment is one of our biggest assets in Mid Wales providing opportunities for a range of outdoor activities and adventure tourism. We want to make the most of our natural assets and take advantages of those opportunities. We would welcome applications that sustainably utilise the natural environment to develop new activities, attractions and employment in Mid Wales.</p> <p>Well paid jobs with career prospects and the supply of skilled labour is a key issue and challenge in mid wales. For example, better links with universities, sustainable forestry skills development, wildlife tourism, angling, active outdoor activities, land management and sustainable farm diversification can all play an important part in increasing the rural economy.</p>

1. Actions are needed that build the right skills and employment opportunities to ensure sustainable use of our Natural Environment is integral to a thriving economy.

For more information on the Mid Challenges please contact:  
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## Annex 4: North East Wales



The NE Wales Area consists of the counties of Flintshire, Denbighshire and Wrexham.

We welcome projects that help address the following local challenges:

Top Level Challenges	North East Wales challenges
<p><b>A. Ensure land and water is managed sustainably in an integrated way and reduce the risk from environmental hazards such as flooding and pollution</b></p>	<p>1. Actions to address the issue of localised flooding that is relevant to numerous communities in NE Wales. Initiatives to adopt a more proactive and sustainable approach to water resource management are welcomed.</p> <p>Priorities include:</p> <ul style="list-style-type: none"> <li>• projects that promote ditch blocking in upland areas, natural flood risk management, and sustainable urban drainage schemes in the urban/urban fringe communities of Wrexham, Flintshire &amp; Denbighshire.</li> <li>• Projects resulting in improved management of water flow are also appropriate in the Area. Small-scale schemes leading to a reduction in adverse impacts on fish and eel populations are a priority.</li> </ul>
<p><b>B. Improve the resilience and quality of our ecosystems through improved habitat management, biodiversity and connectivity</b></p>	<p>1. Actions that address that biodiversity loss remains a significant issue in NE Wales. Restricted connectivity, the lack of sustainable management outside protected sites, and the need for continued long term maintenance and enhancement of protected sites (in a time of reduced financial resourcing) are cited as reasons for the continued decline in biodiversity.</p> <ul style="list-style-type: none"> <li>• Priority habitats for the Area are identified as grasslands, saltmarsh, mudflats, native woodlands, veteran trees and hedgerows.</li> <li>• Priority species for the Area include salmon and sea trout, water vole and red squirrel.</li> </ul> <p>Projects that help address the loss of these priority habitats and species and contribute to maintaining ecosystem resilience are critical for NE Wales.</p> <p>2. Action to manage and control Invasive Non-Native Species (INNS) on protected sites and sites of community value. The on-going management of alien plant and animal species is a major challenge for NE Wales.</p> <ul style="list-style-type: none"> <li>• Priority species that projects should address: Himalayan balsam, Japanese knotweed (River catchments), non-native cotoneaster (Limestone</li> </ul>

	grasslands) and plantation tree species (upland moorland and bogs), mink and grey squirrel.
<b>C. Help people to live healthier and more fulfilled lives through improved access to the outdoors for health and wellbeing</b>	<p>NE Wales has a comprehensive network of accessible natural greenspace contained within its communities. The network includes country parks, local nature reserves, wildlife corridors, community woodlands and informal greenspace.</p> <p>The Dee Estuary provides numerous opportunities for experiencing the natural environment in Flintshire. The coastal communities in Denbighshire are well served with greenspace in the urban/urban fringe areas. The urban villages of Wrexham contain numerous greenspaces and parks often linked by wildlife corridors and disused railway lines. In the south of the Area the World Heritage Site provides significant opportunities for ecological connectivity and enhanced public access between communities and countryside sites in Wrexham and neighbouring Denbighshire.</p> <ol style="list-style-type: none"> <li>1. We are looking for actions that ensure the sustainable management, promotion and enhancement of these natural green spaces. Projects that enhance accessibility and connectivity would greatly improve well-being and promote healthy, active and connected communities.</li> </ol>
<b>D. Promote the sustainable use of natural resources to support the economy and develop skills and learning</b>	<p>Water resources retain a significant role in the economy of NE Wales. Unsustainable use, and actions that adversely impact water quality, directly affect the economy and lead to additional costs and inefficiencies. Good bathing water quality is essential to the tourist economy on the coast. Inland, improved water quality encourages water based tourism and recreational activity, both important economic drivers in the Area.</p> <ol style="list-style-type: none"> <li>1. Actions that promote education, training and practical means to reduce the instances of diffuse and point source pollution resulting from agricultural and domestic activity in the two main catchments – the River Dee and River Clwyd</li> <li>2. Actions-which address diffuse pollution on River Dee tributaries and reduce instances of pollution caused by pesticide use within the wider catchment are a priority. Projects that raise awareness of diffuse agricultural pollution affecting water quality on the River Clwyd and associated downstream impact on bathing water quality at Rhyl. Point source pollution relating to septic tanks and domestic waste connections is also an issue which needs addressing through improved training and education initiatives.</li> </ol>

For more information on the North-East Wales Challenges please contact:

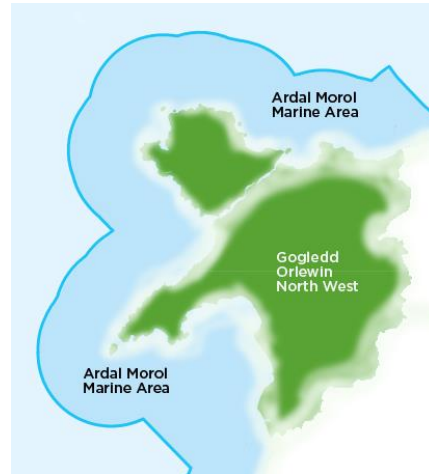
**Paul Mitchell**

Arweinydd Tîm Rhanbarthol (Partneriaethau a Chefn Gwlad)

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## Annex 5: North West Wales



The NW Wales Area consists of the counties of Conwy, Gwynedd and Isle of Anglesey.

We welcome projects that help to address the following local challenges:

Top Level Challenges	North West Wales challenges
<b>A. Ensure land and water is managed sustainably in an integrated way and reduce the risk from environmental hazards such as flooding and pollution</b>	<ol style="list-style-type: none"> <li>1. Actions that adapt to, and mitigate climate change through reduced emissions and Coastal Zone Management. Using locations identified in the Shoreline Management Plan as facing change in the short to medium term, develop a shared understanding of coastal adaptation challenges and barriers, and work to develop solutions.</li> <li>2. Actions that engage with large scale upland management projects where there is clear evidence of community involvement and potential benefits for managing fluvial flooding and fluvial habitats and managing soil carbon.</li> <li>3. Other priorities to address in the Area include helping tackle the causes of localised fly-tipping and improving beach/bathing water quality where it impacts on communities and tourism.</li> </ol>
<b>B. Improve the resilience and quality of our ecosystems through improved habitat management, biodiversity and connectivity</b>	<ol style="list-style-type: none"> <li>1. Actions that protect and maintain ecosystem resilience– including addressing the loss of priority habitats and species both on and off protected sites. <ul style="list-style-type: none"> <li>• Priority habitats for this work include: Rivers; coast (salt marsh and mudflats); uplands &amp; peatland; fens; oak woodlands; ash woodlands; and limestone pavement.</li> <li>• Priority species identified for the Area are: Chough; bats; dormouse; grouse; bittern; water vole; and otter.</li> </ul> </li> <li>2. Actions to control native and non-native invasive species (INNS) on protected sites and sites of community value associated with the other priorities in this programme. <ul style="list-style-type: none"> <li>• Priority species include: Rhododendron ponticum; Himalayan balsam; Japanese knotweed; grey squirrel; mink; non-native cotoneaster on limestone sites; and INNS within freshwater habitats.</li> </ul> </li> </ol>



<p><b>C. Help people to live healthier and more fulfilled lives through improved access to the outdoors for health and wellbeing</b></p>	<ol style="list-style-type: none"> <li>1. Projects that promote the sustainable use of natural resources to improve health and well-being. Initiatives that use the natural environment to help tackle obesity and promote a healthy life expectancy for all, including ageing well, and reducing the threats to physical and mental health and well-being.</li> <li>2. Projects that maintain a healthy community spirit by providing opportunities to volunteer in the natural environment and improve skills for employment. Schemes that enhance and develop opportunities for local, community based access and recreation.</li> <li>3. Actions that promote the sustainable use of the countryside and coast of North West Wales to improve the physical health and mental wellbeing of communities with an emphasis on removing physical and cultural barriers to access.</li> <li>4. Actions that maintain and link green infrastructure (GI) as a means of increasing ecological connectivity and improving public access. Enhance active travel routes by developing associated opportunities for access and recreation linking to open access areas and the wider countryside.</li> </ol>
<p><b>D. Promote the sustainable use of natural resources to support the economy and develop skills and learning</b></p>	<ol style="list-style-type: none"> <li>1. Actions that seek solutions to the causes of localised poor coastal bathing water quality.</li> <li>2. Actions that promote the circular economy and green growth through collaboration, preventative action and public participation to improve resilience, efficiency and minimise the unsustainable use of natural resources.</li> <li>3. Actions that engage with local communities actively involved with their inland waters, for example Llyn Padarn, with the aim of raising awareness and removing barriers to community participation in and management of inland waters.</li> <li>4. Actions that support the enhancement of local green and blue spaces that are valued and used by local communities. In addition, this includes, the enhancement of areas of high landscape value that are recognised destinations for tourism (especially where communities are actively engaged) are also a priority. Adding value by providing opportunities to volunteer and improve skills for employment, especially amongst young people aged between 16 and 24, is an important part of this work.</li> <li>5. Actions that target environmental action to improve communities by improving air quality, improving access to local green and blue space and that recognise the value of our landscapes which can also further improve Wales' tourism offer.</li> </ol>

For more information on the North West Wales Challenges please contact:

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## Annex 6: South Central Wales



South Central area consists of the counties of Merthyr Tydfil, Rhondda Cynon Taff, Bridgend, Vale of Glamorgan, Cardiff and south central areas of the Brecon Beacons National Park.

We welcome projects that help address the following local challenges:

Top Line Challenges	Local Challenges
<b>A. Ensure land and water is managed sustainably in an integrated way and reduce the risk from environmental hazards such as flooding and pollution</b>	1. Actions that promote integrated green infrastructure in urban areas improving well-being and building resilience to a changing climate. These should help address: environmental inequalities, poor health, community cohesion, localised flooding, water quality, biodiversity in urban areas.
<b>B. Improve the resilience and quality of our ecosystems through improved habitat management, biodiversity and connectivity</b>	1. Actions that encourage and support partners working together to deliver catchment scale interventions delivering multiple benefits. These should help address: biodiversity loss and connectivity, water quality, flood risk, access and recreation, community involvement / awareness.
<b>C. Help people to live healthier and more fulfilled lives through improved access to the outdoors for health and wellbeing</b>	<p>1. Actions that encourage working with and supporting communities who want to use, manage and enjoy their local areas for improved well-being. To help address: crime and anti-social behaviour (including fly-tipping), fuel poverty (renewable energy), food poverty (food growing), poor health, community cohesion, community pride.</p> <p>2. Actions that encourage cross sector approach to improving people's health through recreation and the outdoor environment. To help address: poor health, social/environmental inequality, poor quality recreational infrastructure (quality, extent and access), community pride and involvement.</p>
<b>D. Promote the sustainable use of natural resources to support the economy and develop skills and learning</b>	1. Actions that enable ideas to be turned into action through local and regional opportunities such as the City Region, Metro, Valleys Landscape Park and other

opportunities. This can also be used to forge greater working links with academia in South Central Wales.

For more information on the South Central Challenges please contact:

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## Annex 7: South East Wales



South East area consists of the counties of Torfaen, Newport, Blaenau Gwent, Caerphilly, Monmouthshire and south eastern areas of the Brecon Beacons National Park.

We welcome projects that help address the following local challenges:

Top Level Challenges	Local Challenges
<b>A. Ensure land and water is managed sustainably in an integrated way and reduce the risk from environmental hazards such as flooding and pollution</b>	1. Actions that bring forward innovative solutions to the issue of poor soil quality and pressure on water quality in rural areas including: <ul style="list-style-type: none"> <li>• Reducing levels of Phosphate in slurry, sewage sludge, poultry litter &amp; anaerobic digestate prior to its spread on land</li> <li>• Improving soil structure</li> <li>• Reducing levels of phosphate entering the watercourse from private package treatment plants</li> </ul>
<b>B. Improve the resilience and quality of our ecosystems through improved habitat management, biodiversity and connectivity</b>	1. Actions that work with a range of partners to deliver catchment or landscape scale interventions delivering multiple benefits. <ul style="list-style-type: none"> <li>• This could include improving the habitat condition and connectivity of natural areas on or between protected sites and sites of importance for nature conservation;</li> <li>• Natural Flood Risk Management opportunities;</li> <li>• woodland creation;</li> <li>• INNS management;</li> <li>• Climate Change adaptation and mitigation and specific support for sustaining or restoring at-risk stocks of salmon.</li> </ul>
<b>C. Help people to live healthier and more fulfilled lives through improved access to the outdoors for health and wellbeing</b>	1. Actions that enable and encourage local communities to use manage & enjoy their local areas for health, wellbeing and community cohesion. With a particular focus on disadvantaged communities and Active Travel routes.
<b>D. Promote the sustainable use of natural resources to support the economy and develop skills and learning</b>	1. Actions that bring partners together to work with businesses in order to <ul style="list-style-type: none"> <li>• Develop opportunities for delivering ecosystem services</li> <li>• Improve resource efficiency &amp; reduce energy consumption</li> <li>• Identify opportunities and facilitate the sharing of resources between business</li> <li>• Relocalise the supply chain</li> </ul>

For more information on the South East Challenges please contact:  
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or  
**Sarah Tindal, Partnerships Officer** [sarah.tindal@cyfoethnaturiolcymru.gov.uk](mailto:sarah.tindal@cyfoethnaturiolcymru.gov.uk)

## Annex 8: South West Wales



South West area consists of the counties of Neath Port Talbot, Swansea, Carmarthenshire, Pembrokeshire and south western areas of the Brecon Beacons National Park.

We welcome projects that help address the following local challenges:

Top Level Challenges	Local Challenges
<p><b>A. Ensure land and water is managed sustainably in an integrated way and reduce the risk from environmental hazards such as flooding and pollution</b></p>	<ol style="list-style-type: none"> <li>1. Actions that promote the use of Natural Flood Management schemes               <ol style="list-style-type: none"> <li>a. Natural flood risk management schemes that can demonstrate multiple benefits including habitat creation, carbon storage, increased baseflows, improved water quality, amenity and of course reducing flooding. We would like to see projects to help identify and promote natural solutions that could be delivered on privately owned land. The key areas identified so far are Llanelli, Port Talbot, Pembrey and Carmarthen but we welcome projects in other areas of south west Wales.</li> <li>b. We would also like to work with partners to address economic, social, cultural and environmental challenges relating to coastal realignment.</li> </ol> </li> <li>2. Actions that identify opportunities to improve forest management practices to maximise benefits e.g. biodiversity improvements, water quality and Natural Flood Risk Management.</li> </ol>
<p><b>B. Improve the resilience and quality of our ecosystems through improved habitat management, biodiversity and connectivity</b></p>	<ol style="list-style-type: none"> <li>1. Actions that work collaboratively to improve accessibility, state, scale and connectivity of National Nature Reserves, Protected sites and Local Nature Reserves. Projects should include detail of how they can help connect people from areas of multiple deprivation with these sites and help to address issues around social exclusion. This should also be viewed as an opportunity to develop landscape scale habitat creation and deal with Invasive Non Native Species.</li> </ol>

<p><b>C. Help people to live healthier and more fulfilled lives through improved access to the outdoors for health and wellbeing</b></p>	<p>1. Actions at various scales to identify the provision, use and maintenance of green infrastructure and green space so that its contribution to health and wellbeing can be maximised.</p> <p>2. Actions that increase environmental awareness to secure behavioural change, increase public and local involvement in improving and maintaining a high quality environment so that the natural benefits can be realised.</p>
<p><b>D. Promote the sustainable use of natural resources to support the economy and develop skills and learning</b></p>	<p>1. Actions that promote innovative solutions to develop more sustainable agricultural practices. Work with interested parties (including fishing groups) on a catchment scale to develop collaborative solutions.</p> <p>2. Actions that maximise social, cultural, environmental and economic benefits from the Welsh Government Woodland Estate, by developing the green and circular economy, social/community enterprise, community ownership and tourism.</p>

For more information on the South West Challenges please contact:

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